



GA-SEGONYANA LOCAL MUNICIPALITY

**MID-YEAR BUDGET AND
PERFORMANCE ASSESSMENT REPORT
(MFMA Section 72)
2017/2018**

A photograph of a white concrete sign with a large black circle in the center. Inside the circle, the text "Welcome to Ga Segonyana" is written in white. The sign is positioned on the side of a road with trees and utility poles in the background.

**Welcome to
Ga
Segonyana**

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I, N.G Masegela, the Mayor of Ga-Segonyana Local Municipality, hereby certify that this mid-year budget and performance assessment for the period 1 July – 31 December 2017 has been prepared in accordance with the Municipal Finance Management Act, 2003 and the Budget and Performance Regulations.

A handwritten signature in black ink, appearing to read 'N.G Masegela', written over a horizontal line.

N.G Masegela

Date: 25 January 2018

1.Introduction

Section 72 of the Finance Management Act requires that the Accounting Officer of a municipality to by the 25th of January each year: -

- a) Assess the performance of the municipality during the first half of the financial year, taking into account
 - I. The monthly statements
 - II. The municipality service delivery performance during the first half of the financial year and the indicators and targets as per service delivery and budget implementation plan
- b) Submit a report on such assessments to;
 - I. the Mayor of the Municipality
 - II. the National Treasury
 - III. the relevant Provincial Treasury

Ga-Segonyana Local Municipality is reporting for the institutional performance relating to 2017/2018 financial year, required by the Municipal Systems Act (MSA) No 32 of 2000 and Municipal Finance Management Act (MFMA) Act no 56 of 2003. In terms of section 72 of the Local Government: Municipal Finance Management Act the accounting officer of the municipality must, by the 25 January of every year, assess the performance of the municipality during the first half of the financial year. In terms of section 51(1), the mayor must report to council by 31st of January of the financial year.

2.Purpose

The purpose of this report is to inform Council of the municipality's mid year's actual performance (2017/18 financial year) against the approved budget in compliance with Section 72 (1)(a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Mayor, as legislated and to account to public on the 2017/2018 mid-year institutional performance of Ga-Segonyana Local Municipality. The report contains information which is based on the SDBIP developed for the financial year (2017/2018). The information of the report concentrated on both the financial and service delivery performance assessments contained in the municipality's SDBIP. The report was compiled using 1st and 2nd quarter performance information received.

3. Strategic Objective

The strategic objective of this report is to ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate.

4. Report for the Mid-Year ended 31 December 2017

4.1 TABLE 1: Monthly Budget Statement-Financial Performance

NC452 Ga-Segonyana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2016/ 17	Budget Year 2017/18							
		Audit ed Outc ome	Original Budget	Ad jus ted Bu dget	Monthly actual	YearTD actual	YearTD budget	YTD varianc e	YTD varianc e %	Full Year Foreca st
R thousands										
Revenue By Source										
Property rates		-	39 075		1 277	32 151	18 266	13 886	76%	-
Service charges - electricity revenue		-	90 319		6 166	39 077	41 664	(2 587)	-6%	-
Service charges - water revenue		-	18 740		1 702	9 626	8 852	774	9%	-
Service charges - sanitation revenue		-	12 386		987	6 584	5 401	1 182	22%	-
Service charges - refuse revenue		-	9 050		644	4 035	5 000	(965)	-19%	-
Rental of facilities and equipment		-	2 205		42	246	611	(365)	-60%	-
Interest earned - external investments		-	1 100		156	1 061	96	964	1002%	-
Interest earned - outstanding debtors		-	6 200		499	2 786	2 889	(103)	-4%	-
Fines, penalties and forfeits		-	1 289		13	126	642	(516)	-80%	-
Licences and permits		-	4 208		418	2 180	1 064	1 116	105%	-
Transfers and subsidies		-	137 046		40 524	96 837	84 872	11 965	14%	-
Other revenue		-	12 934		84	3 921	6 282	(2 361)	-38%	-
Total Revenue (excluding capital transfers and contributions)		-	334 551		52 512	198 630	175 639	22 991	13%	-
Expenditure By Type										
Employee related costs		-	114 175		12 986	60 850	56 598	4 252	8%	-
Remuneration of councillors		-	8 458		1 821	6 843	2 005	4 839	241%	-
Debt impairment		-	537		9	100	268	(169)	-63%	-
Depreciation & asset impairment		-	36 201		-	-	18 101	(18 101)	-100%	-
Finance charges		-	3 913		1 362	3 140	-	3 140	#DIV/0!	-
Bulk purchases		-	98 107		8 026	47 636	39 552	8 084	20%	-
Other materials		-	15 127		414	2 446	3 123	(677)	-22%	-
Contracted services		-	30 737		5 112	22 783	18 720	4 063	22%	-
Other expenditure		-	25 656		1 593	12 918	23 969	(11 050)	-46%	-
Total Expenditure		-	332 911		31 322	165 788	162 336	3 453	2%	-
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	1 640		21 190	32 842	13 304	19 538	0	-
Transfers and subsidies - capital (in-kind - all)		-	86 711		15 985	62 269	63 712	(1 443)	(0)	-
		-	-		-	-	-	-		-
Surplus/(Deficit) after capital transfers & contributions		-	88 351		37 175	95 111	77 016			-
Surplus/(Deficit) after taxation		-	88 351		37 175	95 111	77 016			-
Surplus/(Deficit) attributable to municipality		-	88 351		37 175	95 111	77 016			-
Surplus/ (Deficit) for the year		-	88 351		37 175	95 111	77 016			-

4.2. Major Operating Revenue variances against the budget

The table above presents the year to date budget of operational revenue and expenditure against the actual for the period ended 31 December 2017. It is clear from the table that some of the operational budget performed well within the budget with a positive variance. This is the indications of improved billing. Attention is brought to Council that this relates to accrued revenue only but not revenue collected.

The good performance on revenue and billing, as well as under spending on operational budget, resulted in operating surplus exceeding the original estimates of approximately R77 million for the period, and achieved an operating surplus of R95 million.

4.3 TABLE 2: Monthly Budget Statement Revenue Summary

NC452 Ga-Segonyana - Table C1 Monthly Budget Statement Summary - M06 December

Description	2016/17	Budget Year 2018/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	39 075		1 277	32 151	18 266	13 886	76%	-
Service charges	-	130 495		9 500	59 321	60 917	(1 596)	-3%	-
Investment revenue	-	1 100		156	1 061	96	964	1002%	-
Transfers and subsidies	-	137 046		40 524	96 837	84 872	11 965	14%	-
Other own revenue	-	26 836		1 056	9 260	11 488	(2 228)	-19%	-
Total Revenue (excluding capital transfers and contributions)	-	334 551		52 512	198 630	175 639	22 991	13%	-

- Property rates - Favourable variance of R13 886 mil, there was under projection on the billing of property rates. Please also note that the property owners are billed annually in July.
- Service charges showed a negative variance of 3% in total.
- Interest earned - external investments - Favourable variance of R0 964 mil due to surplus cash flows being injected into the call account.
- Transfers Recognized **Operational** - Favourable variance of R11 965 mil non-alignment of projections on the National Treasury payment schedule which is only available after the approval of the MTREF resulted in this variance.
- Other Revenue - Unfavourable variance of R2 228 mil due to under collection on various revenue items, the bulk is for sale of stands which must be adjusted downwards.

4.4. Major Operating Expenditure variances against budget

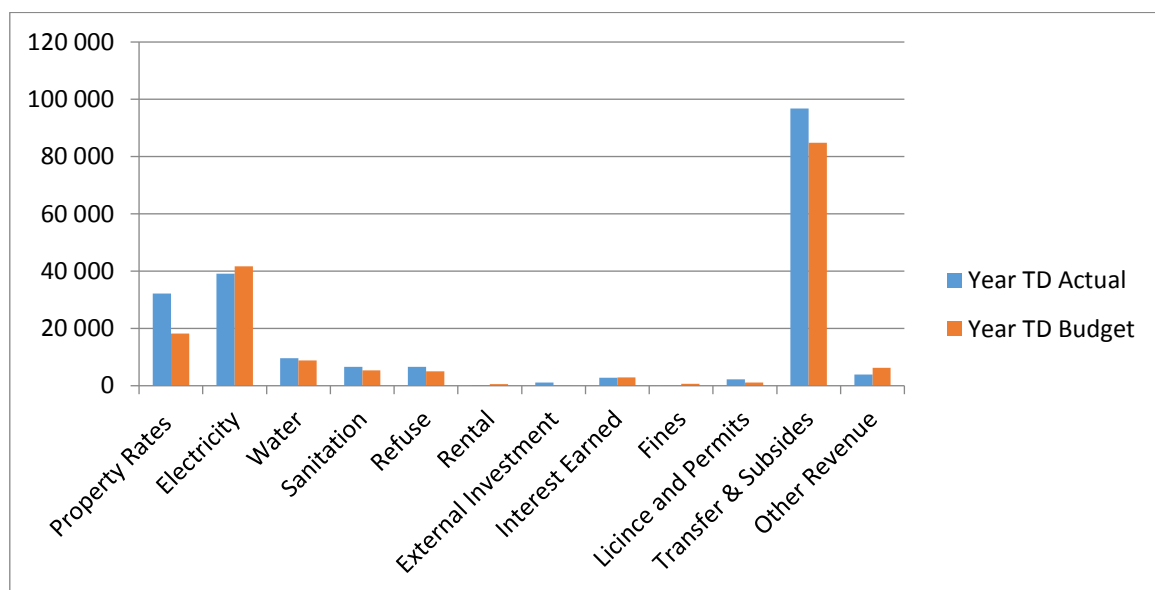
The operational expenditure budget performance report is presented as per the table above. The report, at high level indicates an 2% negative variance. Due to stringent cost containment measures that were put in place, we strongly are of the view that in instances where we under spent, it is actually a favourable variance. Furthermore, the

negative cash flows affecting, the municipality has forced management to operate on a priority procurement model in to avert over committing the municipality further.

- Employee Related Costs - Unfavourable variance of R4 214mil is as a result of more overtime worked, acting allowance and provision for leave. Overtime needs to be monitored and more mechanisms be explored to compensate for time worked, e.g. implementation of shift work. This is further aggravated by ageing infrastructure that needs repairs on frequent basis.
- Debt Impairment – Can only accounted for at year-end
- Depreciation - Positive variance of R18 101 mil Can only accounted for at year-end
- Finance Charges - Negative variance of R3 1 40 mil. Can only be accounted for at year-end.
- Bulk Purchases - Unfavourable variance of R 8 084 mil due to seasonal fluctuation and underestimation of expenditure, furthermore this includes costs for Sedibeng water which were previously budgeted under repairs and maintenance. Eskom bulk increases approved by NERSA also had an impact.
- Contracted Services - - Unfavourable variance of R4 063 mil is due to under projection of expenditure as well disbursements charged by contractors/ consultants which are very variable in nature. Provision will be made in the adjustment budget to cater for this.
- Other Expenditure - Favourable variance of R 11 050 mil due to cost containment measures as well as pressures of not spending due to unfavourable cash flows.

4.5. CHART 1: Operating Revenue by type

The Following Chart indicate the Operating Revenue



4.6 TABLE 3: Monthly Budget Statement: Financial Performance by Vote

NC452 Ga-Segonyana - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Executive & Council		-	6 300		1 893	4 518	3 150	1 368	43.4%	-
Vote 2 - FINANCE AND ADMINISTRATION		-	52 549		2 866	39 310	26 275	13 035	49.6%	-
Vote 3 - COMMUNITY AND SOCIAL SERVICES		-	2 311		2 241	3 976	1 156	2 821	244.1%	-
Vote 4 - SPORTS & RECREATION		-	1 532		144	437	766	(329)	-42.9%	-
Vote 5 - PUBLIC SAFETY		-	70		18	43	35	8	23.0%	-
Vote 6 - PLANNING AND DEVELOPMENT		-	16 448		831	6 298	8 224	(1 926)	-23.4%	-
Vote 7 - ROAD TRANSPORT		-	60 347		5 462	25 743	30 174	(4 431)	-14.7%	-
Vote 8 - ENVIRONMENTAL PROTECTION		-	60		18	47	30	17	57.4%	-
Vote 9 - ENERGY SOURCES		-	135 619		19 779	71 565	67 810	3 756	5.5%	-
Vote 10 - WATER MANAGEMENT		-	89 530		16 159	58 688	44 765	13 923	31.1%	-
Vote 11 - WASTE WATER MANAGEMENT		-	22 386		10 927	28 296	11 193	17 103	152.8%	-
Vote 12 - WASTE MANAGEMENT		-	34 050		8 157	21 964	17 025	4 939	29.0%	-
Vote 13 - OTHER		-	60		2	13	30	(17)	-58.3%	-
Total Revenue by Vote	2	-	421 262		68 497	260 899	210 631	50 268	23.9%	-
Expenditure by Vote	1									
Vote 1 - Executive & Council		-	13 669		2 444	10 160	6 834	3 326	48.7%	-
Vote 2 - FINANCE AND ADMINISTRATION		-	126 947		9 251	50 456	63 474	(13 018)	-20.5%	-
Vote 3 - COMMUNITY AND SOCIAL SERVICES		-	9 807		854	5 235	4 903	332	6.8%	-
Vote 4 - SPORTS & RECREATION		-	8 727		972	4 503	4 363	140	3.2%	-
Vote 5 - PUBLIC SAFETY		-	2 251		125	748	1 125	(378)	-33.6%	-
Vote 6 - PLANNING AND DEVELOPMENT		-	18 428		1 888	8 726	9 214	(488)	-5.3%	-
Vote 7 - ROAD TRANSPORT		-	20 020		2 412	11 217	10 010	1 207	12.1%	-
Vote 8 - ENVIRONMENTAL PROTECTION		-	425		22	100	212	(112)	-52.8%	-
Vote 9 - ENERGY SOURCES		-	83 882		7 296	40 847	41 941	(1 094)	-2.6%	-
Vote 10 - WATER MANAGEMENT		-	28 619		2 872	15 559	14 309	1 249	8.7%	-
Vote 11 - WASTE WATER MANAGEMENT		-	6 282		1 613	10 564	3 141	7 423	236.3%	-
Vote 12 - WASTE MANAGEMENT		-	13 806		1 573	7 617	6 903	714	10.3%	-
Vote 13 - OTHER		-	50		-	-	25	(25)	-100.0%	-
Total Expenditure by Vote	2	-	332 911		31 322	165 732	166 456	(723)	-0.4%	-
Surplus/ (Deficit) for the year	2	-	88 351		37 174	95 167	44 176	50 991	115.4%	-

4.7. TABLE 4: Monthly Budget Statement: Capital Expenditure by Vote

NC452 Ga-Segonyana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - M06 December

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital Expenditure - Functional Classification										
Governance and administration		-	435	-	61	150	(89)	-60%	-	
Finance and administration		-	435	-	61	150	(89)	-60%	-	
Community and public safety		-	3 250	-	964	2 471	1 954	517	26%	
Community and social services		-	3 010	-	964	2 457	1 714	743	43%	
Sport and recreation		-	240	-	-	14	240	(226)	-94%	
Economic and environmental services		-	40 160	-	4 385	21 697	18 797	2 900	15%	
Planning and development		-	-	-	-	-	1 044	(1 044)	-100%	
Road transport		-	40 160	-	4 385	21 697	17 753	3 944	22%	
Trading services		-	48 911	-	10 636	38 876	31 922	6 954	22%	
Energy sources		-	5 370	-	-	-	2 500	(2 500)	-100%	
Water management		-	35 310	-	3 702	24 335	25 036	(700)	-3%	
Waste Water management		-	8 231	-	969	8 575	4 386	4 188	95%	
Total Capital Expenditure - Functional Classification	3	-	92 756	-	10 019	57 138	52 822	4 316	8%	
Funded by:										
National Government		-	91 711	-	10 019	57 138	52 822	4 316	8%	
Transfers recognised - capital		-	91 711	-	10 019	57 138	52 822	4 316	8%	
Internally Generated Funds		-	1 045	-	-	-	-	-	-	
Total Capital Funding		-	92 756	-	10 019	57 138	52 822	4 316	8%	

The Capital expenditure report has been prepared on the basis of the format required to be lodged electronically with National Treasury. The actual spending to date is 66.4% (**R57 138 mil**).

The table above indicates the funding for the capital plan approved for 2017/2018. The approved capital budget is R95 756 mil funded from capital transfers of R 94 211 mil and internally generated funds of R1 045 mil.

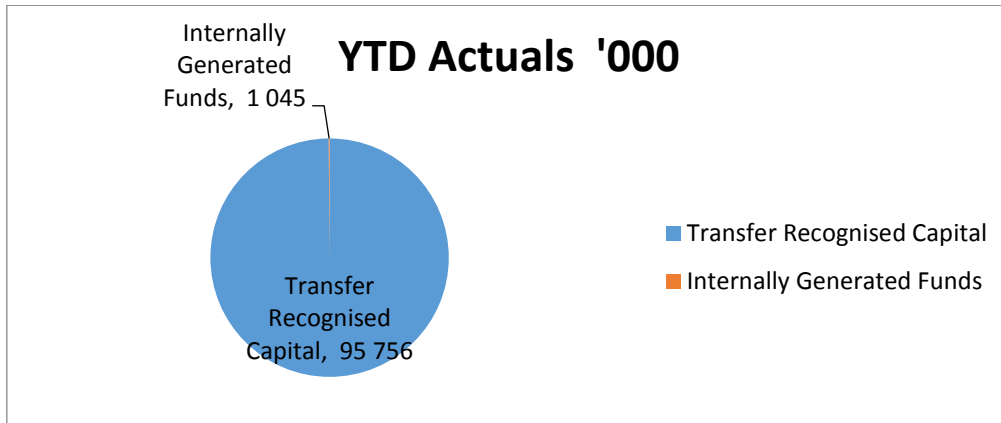
Water Management: Overspending on the year to date actual expenditure relates to work certified as completed and paid for even though the transferring treasury had not yet transferred to the relevant trench to the municipality. This will however be offset against future transfers applicable in the next period.

Waste Water Management: The overspending on this line item relates to unapproved roll over from the 2016/17 financial year. This excess spending will be

funded from own funds as National Treasury is withholding the unspent grant from the Equitable Share.

4.8 CHART 2: CAPITAL EXPENDITURE FINANCING

The Following Chart indicate the Capital Expenditure Financing



4.9 TABLE 5: Monthly Capital Expenditure Trend

NC452 Ga-Segonyana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2016/17	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July		652		4 605	4 605	652	(3 953)	6%	
August		8, 621		4 863	9 468	9 273	(195)	2%	
September		11,106		10 694	20 162	20 379	217	1%	
October		18, 636		15 382	35 544	39 015	3 471	8%	
November		7,172		11 576	47 119	46 187	(932)	1%	
December		6, 656		10 019	57138	52 843	(4 295)	8 %	
January		9,601				62 444	-		
February		1, 772				64 216	-		
March		7,576				71 792	-		
April		356				72 148	-		
May		4, 806				76 954	-		
June		18, 322				95 276	-		
Total Capital expenditure	-	92, 276		57,138					

It is clear from the table that July month, which is the very first month of the financial year, Less Expenditure is processed against capital plan. However, from the months that follows, monthly Expenditure is very satisfactory, and at this monthly average expenditure, more than 95% capital Spending for the full year will be achieved. If the expenditure pattern can be maintained at these levels, prospects of re- gazetted by

funding departments seems likely and that will be good for eradicating service delivery in our municipality as well as obtaining a positive feedback from the serving communities which is good for our goodwill.

4.10 TABLE 6: Monthly Budget Statement Cash flow

NC452 Ga-Segonyana - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2016	Budget							
		/17	Year	Adju	Monthl	YearTD	YearTD	YTD	YTD	Full Year
R thousands	1	Audi	Original	sted	y actual	actual	budget	varianc	varianc	Forecast
		ted	Budget	Bud				e	%	
		Outc		get						
		ome								
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	31 260		2 126	20 910	16 911	3 998	24%	-
Service charges		-	104 204		9 018	61 025	41 524	19 500	47%	-
Other revenue		-	20 876		557	6 513	832	5 681	683%	-
Government - operating		-	134 546		38 940	95 777	59 860	35 917	60%	-
Government - capital		-	94 211		14 842	37 342	59 108	(21 766)	-37%	-
Interest		-	7 300		654	3 847	2 486	1 361	55%	-
Payments										
Suppliers and employees		-	(290 947)		(40 373)	(151 741)	(115 926)	35 815	-31%	-
Finance charges		-	(2 813)		(1 362)	(3 140)	(1 170)	1 970	168%	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	98 636		24 403	70 532	63 625	(6 907)	-11%	-
CASH FLOWS FROM INVESTING ACTIVITIES										
Payments										
Capital assets		-	(95 256)		(6 317)	(45 861)	(40 204)	5 657	-14%	-
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(95 256)		(6 317)	(45 861)	(40 204)	5 657	-14%	-
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowing long term/refinancing		-	-	-	-	(42)	-	(42)	#DIV/0!	-
Increase (decrease) in consumer deposits		-	-	-	-	23	-	23	#DIV/0!	-
Payments										
Repayment of borrowing		-	(4 790)	-	(1 286)	(3 531)	(127)	3 405	-2684%	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(4 790)	-	(1 286)	(3 550)	(127)	3 423	-2699%	-
NET INCREASE/ (DECREASE) IN CASH HELD		-	(1 410)		16 800	21 121	23 294			-
Cash/cash equivalents at beginning:		-	1 586			3 841	1 586			3 841
Cash/cash equivalents at month/year end:		-	176			24 962	24 880			3 841

The Cash Flow Statement report for the period ending 31 December 2017 indicates a closing balance (cash and cash equivalents) of **R24 962** million which comprises of the following:

- Bank balance and cash R2 678 million (Main Acc)
- Bank balance and cash R18 265 million (Money on Call Acc)
- Bank balance and cash R3 893 million (TOA Acc)
- Bank balance and cash R0 124 million (TTS Acc)

• Ratepayers and other reflect a year to date amount of **R88 448 million (R29 180 million Unfavourable variance)** compared to a year to date target of **R59 267 million). Main cause of under collection relates to non-payment of accounts by consumers and some government departments. Rates accounts are issued once annually at the beginning of the financial year and are payable over an eleven-month period. Previously the municipality has separate bills for both rates and services account, however this was revised on 2017/18 to incorporate all these into one account, a move that showed a slight increase in collection as previously most consumers were ignoring the rates accounts.**

• Operating grants and subsidies show a year to date amount of **R95 777 mil** compared to a year to date target of **R59 860 million (R35 917 mil Favourable variance)** and

• Capital grants and subsidies show a year to date amount of **R37 342 million** compared to a year to date target of **R59 108 million (R21 766 million Unfavourable variance)**

With regard to payments:

• Suppliers and employee payments indicate a year to date amount of **R151 741 million (R35 815 million Favourable variance)** compared to a target of **R151 926 million** due to over spending during the period.

• Capital payments indicate a year to date amount of **R45 861 million (R5 657 million Favourable variance)** compared to a target of **R40 204 million** due to over spending during the period, however this is good move in terms of conditional grants performance, a further indication that service delivery spending is prioritized.

4.11 TABLE 7: Debtors Age Analysis

NC452 Ga-Segonyana - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

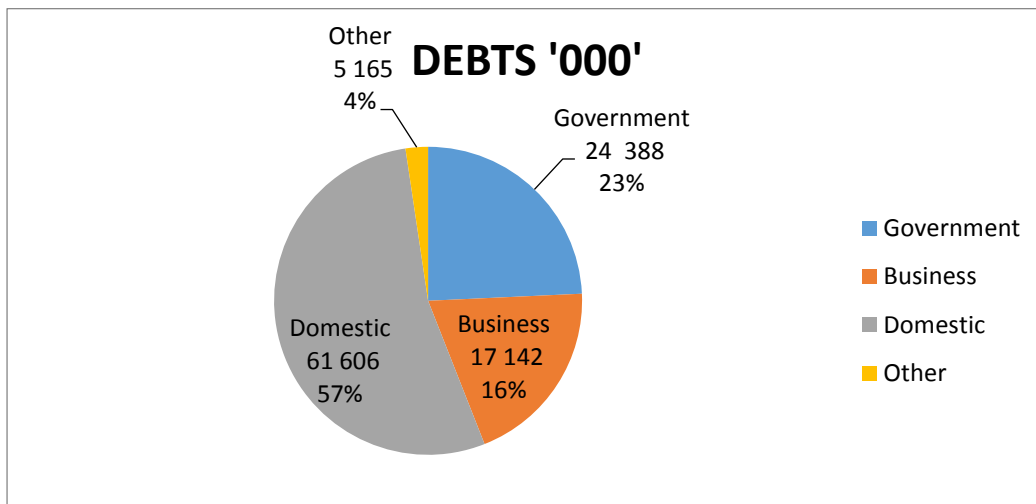
Description	NT Code	Budget Year 2018/19										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	1 637	856	631	510	152	228	828	2 048	6 890	3 766	-	-
Trade and Other Receivables from Exchange Transactions – Electricity	1300	3 509	1 018	911	431	362	271	763	1 855	9 119	3 681	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	1 187	617	635	322	574	13 359	625	23 757	41 076	38 637	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	1 038	657	570	492	421	359	1 341	11 544	16 422	14 157	-	-
Receivables from Exchange Transactions - Waste Management	1600	594	390	321	293	258	224	846	7 696	10 623	9 318	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	497	486	475	463	399	404	1 902	9 002	13 627	12 169	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	686	337	282	171	(617)	146	505	9 034	10 544	9 240	-	-
Total By Income Source	2000	9 148	4 361	3 825	2 682	1 550	14 990	6 810	64 936	108 301	90 967	-	-
2017/18 - totals only										-	-		
Debtors Age Analysis By Customer Group													
Organs of State	2200	671	377	285	60	13	7 362	389	15 231	24 388	23 055	-	-
Commercial	2300	4 933	1 468	1 450	766	(112)	1 353	1 300	5 985	17 143	9 292	-	-
Households	2400	3 213	2 236	1 916	1 601	1 566	5 252	4 798	41 024	61 606	54 240	-	-
Other	2500	331	279	174	255	83	1 023	323	2 696	5 164	4 380	-	-
Total By Customer Group	2600	9 148	4 361	3 825	2 682	1 550	14 990	6 810	64 936	108 301	90 967	-	-

The debtors report has been prepared on the basis of the format required to be lodged electronically with National Treasury. This format provides an extended aged analysis, as well as an aged analysis by debtor type. The summary report indicates that:

Total outstanding debtors as at 31 December 2017 amounts to R108 301mil (Government: R24 388mil, Business: R17 142mil, Households: R61 606mil and other: R5 164mil).

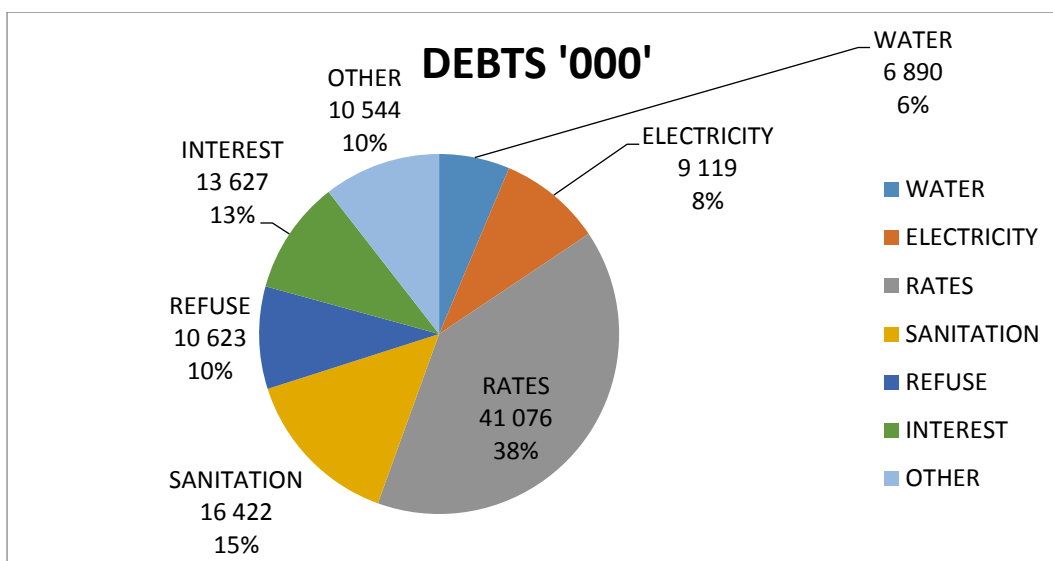
4.12. CHART 3: DEBTORS PER CUSTOMER GROUP

The following chart indicates the outstanding debtors per customer group:



4.13 CHART 4: DEBTORS PER INCOME SOURCE

The following chart indicates the outstanding debtors by income source:



5. Financial Implications

The report for the quarter ending 31 December 2017 indicates various financial risks which will also require monitoring in the new financial year:

- Achievement of the operating expenditure and revenue budget;
- Achievement of the capital expenditure budget
- Cash Flow Monitoring

6. Achievement of the operating expenditure and revenue budget;

As at the end of December 2017 the operating revenue (excluding capital grants) and expenditure actual represented **59.37%** and **49.79%**, respectively of the annual budget, **against a benchmark of 50%**.- a variance of **6.88%** (Favourable) and **1.03%** (Unfavourable) respectively, when compared to the target of **50%**. However, considering the over spending on operating expenditure and the equitable share received in advance, expenditure has to be restrained to ensure a positive cash flow. The following identified risk factors were noted, which requires to be monitored and mitigated closely.

Items below are issues of revenue and expenditure that needs attention to improve the financial performance.

6.1 Revenue:

1. Utilization of municipal rental facilities and/or lack of management thereof.
2. Lack of management on sale of stands
3. Collection on Traffic Fines
4. Municipality to explore more ways of generating own revenue to ease the pressure on grants dependency.
5. Compiling a revenue enhancement strategy that will maximize collection rates
6. A need for data cleansing and meter audit to obtain the status quo and correct details of consumers and further to ensure accurate billing.
7. Compiling of a credible indigent register to be able to impair invalid debts as well as improved accurate billing

6.2 Expenditure:

1. Management of the overtime costs – R3 683 million (103% of the approved budget against a target of 50%) for the mid-year, across all directorates in relation to the budgeted amount, should be reduced.
2. Avoidance of spending outside the budget as well as adhering to the adopted budget.
3. Monitoring and management of service providers appointed to do work on our behalf.
4. Priority spending to ease pressure on our already defeated cash flows
5. Negotiate discounts with existing /potential service providers without compromising quality
6. Compiling procurement plans and strict adherence to them

7. Strict adherence to the our SCM processes and policies
8. Adopting a more realistic cost containment plan and conforming to it.

7. Recommendations

After careful consideration of evidence and information revealed in this report, it is recommended that the approved budget for 2017/18 financial year be adjusted in order to align the budget targets closer to the actual spending and also to correct the data strings as per the MSCOA requirements.

8. Conclusion

The mid-year budget and performance assessment indicate that, the municipality did not perform well by mid-term and therefore, the following are recommendations:

- a) An adjustment budget for 2017/18 be prepared and approved by Council no later than 28 February 2018.
- b) That Council notes this report,
- c) And that this report be submitted to both National and Provincial Treasury.

ANNEXURE A

NC452 Ga-Segonyana - Table C1 Monthly Budget Statement Summary - M06
December

Description	2016/17	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	39,075		1,277	32,151	18,266	13,886	76%	-
Service charges	-	130,495		9,500	59,321	60,917	(1,596)	-3%	-
Investment revenue	-	1,100		156	1,061	96	964	100%	-
Transfers and subsidies	-	137,046		40,524	96,837	84,872	11,965	14%	-
Other own revenue	-	26,836		1,056	9,260	11,488	(2,228)	-19%	-
Total Revenue (excluding capital transfers and contributions)	-	334,551		52,512	198,630	175,639	22,991	13%	-
Employee costs	-	114,175		12,986	69,922	56,598	13,324	24%	-
Remuneration of Councillors	-	8,458		1,821	6,843	2,005	4,839	241%	-
Depreciation & asset impairment	-	36,201		-	-	18,101	(18,101)	100%	-
Finance charges	-	3,913		1,362	3,140	-	3,140	0!	-
Materials and bulk purchases	-	113,233		8,440	50,082	42,675	7,407	17%	-
Transfers and subsidies	-	-		-	-	-	-	-	-
Other expenditure	-	56,930		6,714	35,801	42,957	(7,156)	-17%	-
Total Expenditure	-	332,911		31,322	165,788	162,336	3,453	2%	-
Surplus/(Deficit)	-	1,640		21,190	32,842	13,304	19,538	147%	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	86,711		15,985	62,269	63,712	(1,443)	-2%	-
Contributions & Contributed assets	-	-		-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	88,351		37,175	95,111	77,016	18,095	23%	-
Share of surplus/ (deficit) of associate	-	-		-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	88,351		37,175	95,111	77,016	18,095	23%	-
Capital expenditure & funds sources									
Capital expenditure	-	87,081		15,985	69,746	39,661	30,084	76%	-
Capital transfers recognised	-	91,711		15,985	63,104	52,822	10,282	19%	-
Public contributions & donations	-	-		-	-	-	-	-	-
Borrowing	-	-		-	-	-	-	-	-
Internally generated funds	-	-		-	-	-	-	-	-
Total sources of capital funds	-	91,711		15,985	63,104	52,822	10,282	19%	-
Financial position									
Total current assets	-	(93,145)			308,091				-
Total non current assets	-	87,756			1,232,096				-
Total current liabilities	-	-			121,307				-
Total non current liabilities	-	-			34,681				-
Community wealth/Equity	37,502	173,666			1,384,199				-
Cash flows									
Net cash from (used) operating	-	98,636		24,403	70,532	63,625	(6,907)	-11%	-
Net cash from (used) investing	-	(95,256)		(6,317)	(45,861)	(40,204)	5,657	-14%	-

Net cash from (used) financing	-	(4,790)		(1,286)	(3,550)	(127)	3,423	- 2699 %	- 3,84 1
Cash/cash equivalents at the month/year end	-	176		-	24,962	24,880	(82)	-0%	
Debtors & creditors analysis	0-30 Days	31-60 Days		91-120 Days	121- 150 Dys	151- 180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<u>Debtors Age Analysis</u>									
Total By Income Source	9,148	4,361		2,682	1,550	14,990	6,810	64,93 6	108, 301
<u>Creditors Age Analysis</u>									
Total Creditors	22,701	6,643		66,004	-	-	-	-	133, 099

NC452 Ga-Segonyana - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthl y actual	YearTD actual	YearTD budget	YTD varianc e	YTD varianc e %	Full Year Foreca st
R thousands										
Revenue by Vote	1									
Vote 1 - Executive & Council		-	6 300		1 893	4 518	3 150	1 368	43.4%	-
Vote 2 - FINANCE AND ADMINISTRATION		-	52 549		2 866	39 310	26 275	13 035	49.6%	-
Vote 3 - COMMUNITY AND SOCIAL SERVICES		-	2 311		2 241	3 976	1 156	2 821	244.1%	-
Vote 4 - SPORTS & RECREATION		-	1 532		144	437	766	(329)	-42.9%	-
Vote 5 - PUBLIC SAFETY		-	70		18	43	35	8	23.0%	-
Vote 6 - PLANNING AND DEVELOPMENT		-	16 448		831	6 298	8 224	(1 926)	-23.4%	-
Vote 7 - ROAD TRANSPORT		-	60 347		5 462	25 743	30 174	(4 431)	-14.7%	-
Vote 8 - ENVIRONMENTAL PROTECTION		-	60		18	47	30	17	57.4%	-
Vote 9 - ENERGY SOURCES		-	135 619		19 779	71 565	67 810	3 756	5.5%	-
Vote 10 - WATER MANAGEMENT		-	89 530		16 159	58 688	44 765	13 923	31.1%	-
Vote 11 - WASTE WATER MANAGEMENT		-	22 386		10 927	28 296	11 193	17 103	152.8%	-
Vote 12 - WASTE MANAGEMENT		-	34 050		8 157	21 964	17 025	4 939	29.0%	-
Vote 13 - OTHER		-	60		2	13	30	(17)	-58.3%	-
Vote 14 -		-	-		-	-	-	-	-	-
Vote 15 -		-	-		-	-	-	-	-	-
Total Revenue by Vote	2	-	421 262		68 497	260 899	210 631	50 268	23.9%	-
Expenditure by Vote	1									
Vote 1 - Executive & Council		-	13 669		2 444	10 160	6 834	3 326	48.7%	-
Vote 2 - FINANCE AND ADMINISTRATION		-	126 947		9 251	50 456	63 474	(13 018)	-20.5%	-
Vote 3 - COMMUNITY AND SOCIAL SERVICES		-	9 807		854	5 235	4 903	332	6.8%	-
Vote 4 - SPORTS & RECREATION		-	8 727		972	4 503	4 363	140	3.2%	-
Vote 5 - PUBLIC SAFETY		-	2 251		125	748	1 125	(378)	-33.6%	-
Vote 6 - PLANNING AND DEVELOPMENT		-	18 428		1 888	8 726	9 214	(488)	-5.3%	-
Vote 7 - ROAD TRANSPORT		-	20 020		2 412	11 217	10 010	1 207	12.1%	-
Vote 8 - ENVIRONMENTAL PROTECTION		-	425		22	100	212	(112)	-52.8%	-
Vote 9 - ENERGY SOURCES		-	83 882		7 296	40 847	41 941	(1 094)	-2.6%	-
Vote 10 - WATER MANAGEMENT		-	28 619		2 872	15 559	14 309	1 249	8.7%	-
Vote 11 - WASTE WATER MANAGEMENT		-	6 282		1 613	10 564	3 141	7 423	236.3%	-
Vote 12 - WASTE MANAGEMENT		-	13 806		1 573	7 617	6 903	714	10.3%	-
Vote 13 - OTHER		-	50		-	-	25	(25)	100.0%	-
Vote 14 -		-	-		-	-	-	-	-	-
Vote 15 -		-	-		-	-	-	-	-	-
Total Expenditure by Vote	2	-	332 911		31 322	165 732	166 456	(723)	-0.4%	-
Surplus/ (Deficit) for the year	2	-	88 351		37 174	95 167	44 176	50 991	115.4%	-

**NC452 Ga-Segonyana - Table C4 Monthly Budget Statement - Financial Performance
(revenue and expenditure) - M06 December**

Description	Ref	Budget Year 2017/18								
		2016/17	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands		Audited Outcome						%		
Revenue By Source										
Property rates		–	39 075		1 277	32 151	18 266	13 886	76%	–
Service charges - electricity revenue		–	90 319		6 166	39 077	41 664	(2 587)	-6%	–
Service charges - water revenue		–	18 740		1 702	9 626	8 852	774	9%	–
Service charges - sanitation revenue		–	12 386		987	6 584	5 401	1 182	22%	–
Service charges - refuse revenue		–	9 050		644	4 035	5 000	(965)	-19%	–
Service charges - other		–	–		–	–	–	–	–	–
Rental of facilities and equipment		–	2 205		42	246	611	(365)	-60%	–
Interest earned - external investments		–	1 100		156	1 061	96	964	1002%	–
Interest earned - outstanding debtors		–	6 200		499	2 786	2 889	(103)	-4%	–
Dividends received		–	–		–	–	–	–	–	–
Fines, penalties and forfeits		–	1 289		13	126	642	(516)	-80%	–
Licences and permits		–	4 208		418	2 180	1 064	1 116	105%	–
Agency services		–	–		–	–	–	–	–	–
Transfers and subsidies		–	137 046		40 524	96 837	84 872	11 965	14%	–
Other revenue		–	12 934		84	3 921	6 282	(2 361)	-38%	–
Gains on disposal of PPE		–	–		–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		–	334 551		52 512	198 630	175 639	22 991	13%	–
Expenditure By Type										
Employee related costs		–	114 175		12 986	69 922	56 598	13 324	24%	–
Remuneration of councillors		–	8 458		1 821	6 843	2 005	4 839	241%	–
Debt impairment		–	537		9	100	268	(169)	-63%	–
Depreciation & asset impairment		–	36 201		–	–	18 101	(18 101)	-100%	–
Finance charges		–	3 913		1 362	3 140	–	3 140	#DIV/0!	–
Bulk purchases		–	98 107		8 026	47 636	39 552	8 084	20%	–
Other materials		–	15 127		414	2 446	3 123	(677)	-22%	–
Contracted services		–	30 737		5 112	22 783	18 720	4 063	22%	–
Transfers and subsidies		–	–		–	–	–	–	–	–
Other expenditure		–	25 656		1 593	12 918	23 969	(11 050)	-46%	–
Loss on disposal of PPE		–	–		–	–	–	–	–	–
Total Expenditure		–	332 911		31 322	165 788	162 336	3 453	2%	–
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	1 640		21 190	32 842	13 304	19 538	0	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	86 711		15 985	62 269	63 712	(1 443)	(0)	–
Transfers and subsidies - capital (in-kind - all)		–	–		–	–	–	–	–	–

Surplus/(Deficit) after capital transfers & contributions		-	88 351		37 175	95 111	77 016			-
Taxation		-	-		-	-	-	-		-
Surplus/(Deficit) after taxation		-	88 351		37 175	95 111	77 016			-
Attributable to minorities		-	-		-	-	-			-
Surplus/(Deficit) attributable to municipality		-	88 351		37 175	95 111	77 016			-
Share of surplus/ (deficit) of associate		-	-		-	-	-			-
Surplus/ (Deficit) for the year		-	88 351		37 175	95 111	77 016			-

NC452 Ga-Segonyana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital Expenditure - Functional Classification										
<i>Governance and administration</i>		-	435	-	61	150	(89)	-60%	-	
Finance and administration		-	435	-	61	150	(89)	-60%	-	
<i>Community and public safety</i>		-	3 250	964	2 471	1 954	517	26%	-	
Community and social services		-	3 010	964	2 457	1 714	743	43%	-	
Sport and recreation		-	240	-	14	240	(226)	-94%	-	
<i>Economic and environmental services</i>		-	40 160	4 385	21 697	18 797	2 900	15%	-	
Planning and development		-		-	-	1 044	(1 044)	-100%	-	
Road transport		-	40 160	4 385	21 697	17 753	3 944	22%	-	
<i>Trading services</i>		-	48 911	10 636	38 876	31 922	6 954	22%	-	
Energy sources		-	5 370	-	-	2 500	(2 500)	-100%	-	
Water management		-	35 310	3 702	24 335	25 036	(700)	-3%	-	
Waste Water management		-	8 231	6 934	14 540	4 386	10 154	231%	-	
Total Capital Expenditure - Functional Classification	3	-	92 756		15 985	63 104	52 822	10 282	19%	-
Funded by:										
National Government		-	91 711	-	15 985	63 029	52 822	10 207	16%	-
Transfers recognised - capital		-	91 711	-	15 985	63 029	52 822	10 207	16%	-
Internally Generated Funds			1 045		75					
Total Capital Funding		-	92 756	-	15 985	63 104	52 822	10 282	16%	-

NC452 Ga-Segonyana - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2016/17	Budget Year 2017/18			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		-	(87 160)		24 962	-
Call investment deposits		-	-		51 760	-
Consumer debtors		-	(3 747)		108 301	-
Other debtors		-	(2 325)		74 886	-
Current portion of long-term receivables		-	-		-	-
Inventory		-	88		48 182	-
Total current assets		-	(93 145)		308 091	-
Non-current assets						
Long-term receivables		-	-		151	-
Investments		-	-		-	-
Investment property		-	-		6 961	-
Investments in Associate		-	-		-	-
Property, plant and equipment		-	87 756		1 224 414	-
Intangible assets		-	-		571	-
Other non-current assets		-	-		-	-
Total non current assets		-	87 756		1 232 096	-
TOTAL ASSETS		-	(5 389)		1 540 187	-
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Borrowing		-	-	-	(3 561)	-
Consumer deposits		-	-	-	3 875	-
Trade and other payables		-	-	-	119 593	-
Provisions		-	-	-	1 400	-
Total current liabilities		-	-	-	121 307	-
Non current liabilities						
Borrowing		-	-	-	24 820	-
Provisions		-	-	-	9 861	-
Total non current liabilities		-	-	-	34 681	-
TOTAL LIABILITIES		-	-	-	155 988	-
NET ASSETS	2	-	(5 389)		1 384 199	-
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		37 502	173 666		1 384 199	-
Reserves		-	-		-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	37 502	173 666		1 384 199	-

NC452 Ga-Segonyana - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	31 260		2 126	20 910	16 911	3 998	24%	-
Service charges		-	104 204		9 018	61 025	41 524	19 500	47%	-
Other revenue		-	20 876		557	6 513	832	5 681	683%	-
Government - operating		-	134 546		38 940	95 777	59 860	35 917	60%	-
Government - capital		-	94 211		14 842	37 342	59 108	(21 766)	-37%	-
Interest		-	7 300		654	3 847	2 486	1 361	55%	-
Dividends		-	-		-	-	-	-		-
Payments										
Suppliers and employees		-	(290 947)		(40 373)	(151 741)	(115 926)	35 815	-31%	-
Finance charges		-	(2 813)		(1 362)	(3 140)	(1 170)	1 970	-168%	-
Transfers and Grants		-	-		-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	98 636		24 403	70 532	63 625	(6 907)	-11%	-
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-		-	-	-	-		-
Decrease (Increase) in non-current debtors		-	-		-	-	-	-		-
Decrease (increase) other non-current receivables		-	-		-	-	-	-		-
Decrease (increase) in non-current investments		-	-		-	-	-	-		-
Payments										
Capital assets		-	(95 256)		(6 317)	(45 861)	(40 204)	5 657	-14%	-
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(95 256)		(6 317)	(45 861)	(40 204)	5 657	-14%	-
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-		-	-	-	-		-
Borrowing long term/refinancing		-	-		-	(42)	-	(42)	#DIV/0!	-
Increase (decrease) in consumer deposits		-	-		-	23	-	23	#DIV/0!	-
Payments										
Repayment of borrowing		-	(4 790)		(1 286)	(3 531)	(127)	3 405	-2684%	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(4 790)		(1 286)	(3 550)	(127)	3 423	-2699%	-
NET INCREASE/ (DECREASE) IN CASH HELD		-	(1 410)		16 800	21 121	23 294			-
Cash/cash equivalents at beginning:		-	1 586			3 841	1 586			3 841
Cash/cash equivalents at month/year end:		-	176			24 962	24 880			3 841

NC452 Ga-Segonyana - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	Budget Year 2017/18										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy	
	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total			Total over 90 days
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	1 637	856	631	510	152	228	828	2 048	6 890	3 766	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	3 509	1 018	911	431	362	271	763	1 855	9 119	3 681	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	1 187	617	635	322	574	359	625	757	41 076	38 637	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	1 038	657	570	492	421	359	1 341	11 544	16 422	14 157	-	-
Receivables from Exchange Transactions - Waste Management	1600	594	390	321	293	258	224	846	7 696	10 623	9 318	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	497	486	475	463	399	404	1 902	9 002	13 627	12 169	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	686	337	282	171	(617)	146	505	9 034	10 544	9 240	-	-
Total By Income Source	2000	9 148	4 361	3 825	2 682	1 550	990	6 810	64 936	108 301	90 967	-	-
2017/18 - totals only										-	-		
Debtors Age Analysis By Customer Group													
Organs of State	2200	671	377	285	60	13	7 362	389	15 231	24 388	23 055	-	-
Commercial	2300	4 933	1 468	1 450	766	(112)	1 353	1 300	5 985 41	17 143	9 292 54	-	-
Households	2400	3 213	2 236	1 916	1 601	1 566	5 252	4 798	024	61 606	240	-	-
Other	2500	331	279	174	255	83	1 023	323	2 696	5 164	4 380	-	-
Total By Customer Group	2600	9 148	4 361	3 825	2 682	1 550	990	6 810	64 936	108 301	90 967	-	-

NC452 Ga-Segonyana - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2018718									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
R thousands												
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	4 349	-	8 000	21 405	-	-	-	-	33 754	-	
Bulk Water	0200	2 214	2 214	4 583	-	-	-	-	-	9 012	-	
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-	
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-	
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-	
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-	
Trade Creditors	0700	16 138	4 429	25 167	44 600	-	-	-	-	90 333	-	
Auditor General	0800	-	-	-	-	-	-	-	-	-	-	
Other	0900	-	-	-	-	-	-	-	-	-	-	
Total By Customer Type	1000	22 701	6 643	37 750	66 004	-	-	-	-	133 099	-	

NC452 Ga-Segonyana - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
-										
Operating Transfers and Grants										
National Government:		-	134 225		38 940	98 277	70 135	28 142	40.1%	-
Local Government Equitable Share		-	129 580		38 940	92 932	64 790	28 142	43.4%	-
Finance Management		-	2 145		-	2 145	2 145	-		-
EPWP Incentive		-	-		-	700	700	-		-
EPWP Incentive	3	-	-		-	-	-	-		-
		-	-		-	-	-	-		-
		-	-		-	-	-	-		-
Municipal Infrastructure Grant (MIG)		-	2 500		-	2 500	2 500	-		-
Provincial Government:		-	1 821		-	-	-	-		-
		-	-		-	-	-	-		-
Sport and Recreation	4	-	1 821		-	-	-	-		-
		-	-		-	-	-	-		-
Other transfers and grants [insert description]		-	-		-	-	-	-		-
District Municipality:		-	-		-	-	-	-		-
[insert description]		-	-		-	-	-	-		-
		-	-		-	-	-	-		-
Other grant providers:		-	-		-	-	-	-		-
[insert description]		-	-		-	-	-	-		-
		-	-		-	-	-	-		-
		-	-		-	-	-	-		-
Total Operating Transfers and Grants	5	-	136 046		38 940	98 277	70 135	28 142	40.1%	-
Capital Transfers and Grants										
National Government:		-	91 711		14 842	58 039	58 039	-		-
Municipal Infrastructure Grant (MIG)		-	51 711		14 842	35 539	35 539	-		-
		-	-		-	-	-	-		-
		-	-		-	-	-	-		-
		-	-		-	-	-	-		-
		-	-		-	-	-	-		-
		-	-		-	-	-	-		-
		-	-		-	-	-	-		-
Integrated National Electrification Programme		-	5 000		-	5 000	5 000	-		-
Water Service Infrastructure Grant		-	35 000		-	17 500	17 500	-		-

Provincial Government:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	-	91 711		14 842	58 039	58 039	-		-
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	-	227 757		53 782	156 316	128 174	28 142	22.0%	-

NC452 Ga-Segonyana - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06
December

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		-	135 225	-	39 347	95 901	97 229	(1 328)	-1.4%	-
Local Government Equitable Share			129 580		38 940	92 932	94 516	(1 584)	-1.7%	
Finance Management			2 145		74	1 118	1 118	-		
EPWP Incentive			1 000		76	480	480	(0)	0.0%	
Municipal Infrastructure Grant (MIG)			2 500		257	1 371	1 115	257	23.0%	
Provincial Government:		-	1 821	-	283	1 176	1 149	27	2.3%	-
Sport and Recreation			1 821		283	1 176	1 149	27	2.3%	
District Municipality: <i>[insert description]</i>		-	-	-	-	-	-	-		-
Other grant providers: <i>[insert description]</i>		-	-	-	-	-	-	-		-
Total operating expenditure of Transfers and Grants:		-	137 046	-	39 630	97 077	98 378	(1 301)	-1.3%	-
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		-	91 711	-	15 985	59 015	59 015	-		-
Municipal Infrastructure Grant (MIG)			51 711		12 283	38 160	38 160	-		
Integrated National Electrification Programme			5 000		-	-	-	-		
Water Service Infrastructure Grant			35 000		3 702	20 856	20 856	-		
Provincial Government:		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Total capital expenditure of Transfers and Grants		-	91 711	-	15 985	59 015	59 015	-		-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	228 757	-	55 614	156 092	157 393	(1 301)	-0.8%	-

NC452 Ga-Segonyana - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		-	6 753		1 507	5 708	3 377	2 331	69%	-
Pension and UIF Contributions		-	437		7	21	219	(197)	-90%	-
Medical Aid Contributions		-	-		-	-	-	-		-
Motor Vehicle Allowance		-	607		80	280	303	(23)	-8%	-
Cellphone Allowance		-	563		214	791	282	509	181%	-
Housing Allowances		-	-		-	-	-	-		-
Other benefits and allowances		-	97		12	43	49	(6)	-11%	-
Sub Total - Councillors		-	8 458		1 821	6 843	4 229	2 614	62%	-
% increase	4		#DIV/0!							
Senior Managers of the Municipality	3									
Basic Salaries and Wages		-	5 254		343	2 284	2 627	(343)	-13%	-
Pension and UIF Contributions		-	-		-	-	-	-		-
Medical Aid Contributions		-	-		-	-	-	-		-
Overtime		-	-		-	-	-	-		-
Performance Bonus		-	-		-	-	-	-		-
Motor Vehicle Allowance		-	748		192	719	374	345	92%	-
Cellphone Allowance		-	97		7	31	48	(17)	-35%	-
Housing Allowances		-	-		-	-	-	-		-
Other benefits and allowances		-	180		-	16	90	(74)	-82%	-
Payments in lieu of leave		-	-		-	-	-	-		-
Long service awards		-	-		-	-	-	-		-
Post-retirement benefit obligations	2	-	-		-	-	-	-		-
Sub Total - Senior Managers of Municipality		-	6 278		541	3 050	3 139	(89)	-3%	-
% increase	4		#DIV/0!							
Other Municipal Staff										
Basic Salaries and Wages		-	78 907		9 694	49 741	39 454	10 287	26%	-
Pension and UIF Contributions		-	11 332		860	5 256	5 666	(410)	-7%	-
Medical Aid Contributions		-	4 820		466	2 766	2 410	356	15%	-
Overtime		-	3 552		502	3 683	1 776	1 907	107%	-
Performance Bonus		-	-		-	48	-	48	#DIV/0!	-
Motor Vehicle Allowance		-	2 277		205	1 299	1 139	160	14%	-
Cellphone Allowance		-	364		24	157	182	(25)	-14%	-
Housing Allowances		-	3 061		249	1 487	1 530	(43)	-3%	-
Other benefits and allowances		-	350		132	735	175	560	320%	-
Payments in lieu of leave		-	-		18	132	-	132	#DIV/0!	-
Long service awards		-	215		31	101	107	(7)	-6%	-
Post-retirement benefit obligations	2	-	3 020		265	1 467	1 510	(43)	-3%	-
Sub Total - Other Municipal Staff		-	107 897		12 445	66 872	53 949	12 923	24%	-
% increase	4		#DIV/0!							
Total Parent Municipality		-	122 633		14 807	76 765	61 316	15 448	25%	-
Unpaid salary, allowances & benefits in arrears:			#DIV/0!							

Board Members of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Board Fees		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities	2	-	-	-	-	-	-	-	-	-
% increase	4									
Senior Managers of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Other Staff of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		-	122 633		14 807	76 765	61 316	15 448	25%	-
% increase	4		#DIV/0!							
TOTAL MANAGERS AND STAFF		-	114 175		12 986	69 922	57 088	12 834	22%	-

**NC452 Ga-Segonyana - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06
December**

Description	Re f	Budget Year 2017/18												2018/19 Medium Term Revenue & Expenditure Framework		
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget			
Cash Receipts By Source																
Property rates		600	8 756	3 473	3 844	2 112	2 126	-	-	-	-	-	18 165	39 075	-	-
Service charges - electricity revenue		8 815	9 897	6 487	5 654	6 863	6 591	-	-	-	-	-	46 012	90 319	-	-
Service charges - water revenue		2 384	1 310	1 477	900	2 014	1 317	-	-	-	-	-	9 338	18 740	-	-
Service charges - sanitation revenue		942	819	773	762	898	716	-	-	-	-	-	7 474	12 386	-	-
Service charges - refuse		393	396	375	363	482	394	-	-	-	-	-	6 646	9 050	-	-
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		48	77	(15)	47	49	42	-	-	-	-	-	1 959	2 205	-	-
Interest earned - external investments		-	62	565	176	102	156	-	-	-	-	-	39	1 100	-	-
Interest earned - outstanding debtors		446	383	494	469	496	499	-	-	-	-	-	3 414	6 200	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	16	76	13	8	13	-	-	-	-	-	1 163	1 289	-	-
Licences and permits		-	264	780	308	411	418	-	-	-	-	-	2 028	4 208	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer receipts - operating		56 137	250	-	-	450	38 940	-	-	-	-	-	41 269	046	-	-
Other revenue		151	196	2 403	37	1 051	84	-	-	-	-	-	9 013	12 934	-	-
Cash Receipts by Source		69 915	22 425	16 888	12 573	14 936	51 295	-	-	-	-	-	146 520	334 551	-	-
Other Cash Flows by Source																
Transfer receipts - capital		21 500	-	-	1 000	-	14 842	-	-	-	-	-	49 369	86 711	-	-
Contributions & Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	(42)	-	-	-	-	-	-	-	-	-	42	-	-	-

Increase in consumer deposits	-	23	-	-	-	-	-	-	-	-	-	(23)	-	-	-
Receipt of non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Change in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	91 415	22 407	16 888	13 573	14 936	66 137	-	-	-	-	-	195 907	421 262	-	-
Cash Payments by Type															
Employee related costs	9 659	9 194	8 221	11 563	11 203	12 986	-	-	-	-	-	51 348	114 175	-	-
Remuneration of councillors	467	461	705	970	897	1 821	-	-	-	-	-	3 137	8 458	-	-
Interest paid	-	617	613	45	503	1 362	-	-	-	-	-	773	3 913	-	-
Bulk purchases - Electricity	10 237	9 706	4 069	1 264	2 400	12 095	-	-	-	-	-	35 016	74 787	-	-
Bulk purchases - Water & Sewer	-	2 060	2 060	-	-	6 180	-	-	-	-	-	13 020	23 320	-	-
Other materials	-	113	591	874	454	414	-	-	-	-	-	12 681	15 127	-	-
Contracted services	245	1 163	-	7 457	1 371	5 112	-	-	-	-	-	15 391	30 737	-	-
Grants and subsidies paid - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General expenses	961	2 873	1 440	2 049	1 945	1 765	-	-	-	-	-	15 247	26 280	-	-
Cash Payments by Type	21 570	26 187	17 699	24 223	18 773	41 734	-	-	-	-	-	146 612	296 797	-	-
Other Cash Flows/Payments by Type															
Capital assets	14 961	4 863	5 339	5 300	9 043	6 317	-	-	-	-	-	41 259	87 081	-	-
Repayment of borrowing	2 142	42	27	25	10	1 286	-	-	-	-	-	(3 531)	-	-	-
Other Cash Flows/Payments	-	4 696	-	-	-	-	-	-	-	-	-	(4 696)	-	-	-
Total Cash Payments by Type	38 673	35 787	23 064	29 548	27 825	49 337	-	-	-	-	-	179 644	383 878	-	-
NET INCREASE/(DECREASE) IN CASH HELD	52 742	(13 381)	(6 177)	(15 975)	(12 889)	16 800	-	-	-	-	-	16 263	37 384	-	-
Cash/cash equivalents at the month/year beginning:	3 841	56 583	43 203	37 026	21 051	8 162	24 962	24 962	24 962	24 962	24 962	24 962	3 841	41 225	41 225
Cash/cash equivalents at the month/year end:	56 583	43 203	37 026	21 051	8 162	24 962	24 962	24 962	24 962	24 962	24 962	41 225	41 225	41 225	41 225

NC452 Ga-Segonyana - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
-										
Infrastructure		-	67 126	-	(5 873)	16 193	33 563	17 370	51.8%	-
Roads Infrastructure		-	33 460	-	3 625	16 130	16 730	600	3.6%	-
<i>Roads</i>		-	33 460	-	3 625	16 130	16 730	600	3.6%	-
<i>Road Structures</i>		-	-	-	-	-	-	-		-
<i>Road Furniture</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
<i>Drainage Collection</i>		-	-	-	-	-	-	-		-
<i>Storm water Conveyance</i>		-	-	-	-	-	-	-		-
<i>Attenuation</i>		-	-	-	-	-	-	-		-
Electrical Infrastructure		-	370	-	-	63	185	122	65.8%	-
<i>Power Plants</i>		-	-	-	-	-	-	-		-
<i>HV Substations</i>		-	370	-	-	63	185	122	65.8%	-
<i>HV Switching Station</i>		-	-	-	-	-	-	-		-
<i>HV Transmission Conductors</i>		-	-	-	-	-	-	-		-
<i>MV Substations</i>		-	-	-	-	-	-	-		-
<i>MV Switching Stations</i>		-	-	-	-	-	-	-		-
<i>MV Networks</i>		-	-	-	-	-	-	-		-
<i>LV Networks</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-
Water Supply Infrastructure		-	25 066	-	(9 499)	-	12 533	12 533	100.0%	-
<i>Dams and Weirs</i>		-	-	-	-	-	-	-		-
<i>Boreholes</i>		-	-	-	-	-	-	-		-
<i>Reservoirs</i>		-	-	-	-	-	-	-		-
<i>Pump Stations</i>		-	-	-	-	-	-	-		-
<i>Water Treatment Works</i>		-	-	-	-	-	-	-		-
<i>Bulk Mains</i>		-	-	-	-	-	-	-		-

<i>Distribution</i>	-	25 066	-	(9 499)	-	12 533	12 533	100.0%	-
<i>Distribution Points</i>	-	-	-	-	-	-	-		-
<i>PRV Stations</i>	-	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-	-		-
Sanitation Infrastructure	-	8 231	-	-	-	4 116	4 116	100.0%	-
<i>Pump Station</i>	-	-	-	-	-	-	-		-
<i>Reticulation</i>	-	8 231	-	-	-	4 116	4 116	100.0%	-
<i>Waste Water Treatment Works</i>	-	-	-	-	-	-	-		-
<i>Outfall Sewers</i>	-	-	-	-	-	-	-		-
<i>Toilet Facilities</i>	-	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-	-		-
Solid Waste Infrastructure	-	-	-	-	-	-	-		-
<i>Landfill Sites</i>	-	-	-	-	-	-	-		-
<i>Waste Transfer Stations</i>	-	-	-	-	-	-	-		-
<i>Waste Processing Facilities</i>	-	-	-	-	-	-	-		-
<i>Waste Drop-off Points</i>	-	-	-	-	-	-	-		-
<i>Waste Separation Facilities</i>	-	-	-	-	-	-	-		-
<i>Electricity Generation Facilities</i>	-	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-	-		-
Rail Infrastructure	-	-	-	-	-	-	-		-
<i>Rail Lines</i>	-	-	-	-	-	-	-		-
<i>Rail Structures</i>	-	-	-	-	-	-	-		-
<i>Rail Furniture</i>	-	-	-	-	-	-	-		-
<i>Drainage Collection</i>	-	-	-	-	-	-	-		-
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-		-
<i>Attenuation</i>	-	-	-	-	-	-	-		-
<i>MV Substations</i>	-	-	-	-	-	-	-		-
<i>LV Networks</i>	-	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-	-		-
Coastal Infrastructure	-	-	-	-	-	-	-		-
<i>Sand Pumps</i>	-	-	-	-	-	-	-		-
<i>Piers</i>	-	-	-	-	-	-	-		-
<i>Revetments</i>	-	-	-	-	-	-	-		-
<i>Promenades</i>	-	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-	-		-

Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	-	9 710	-	1 066	1 515	4 855	3 341	68.8%	-
Community Facilities	-	9 710	-	1 066	1 515	4 855	3 341	68.8%	-
Halls	-	9 710	-	1 066	1 515	4 855	3 341	68.8%	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-

Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
<i>Improved Property</i>	-	-	-	-	-	-	-	-
<i>Unimproved Property</i>	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
<i>Improved Property</i>	-	-	-	-	-	-	-	-
<i>Unimproved Property</i>	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
<i>Municipal Offices</i>	-	-	-	-	-	-	-	-
<i>Pay/Enquiry Points</i>	-	-	-	-	-	-	-	-
<i>Building Plan Offices</i>	-	-	-	-	-	-	-	-
<i>Workshops</i>	-	-	-	-	-	-	-	-
<i>Yards</i>	-	-	-	-	-	-	-	-
<i>Stores</i>	-	-	-	-	-	-	-	-
<i>Laboratories</i>	-	-	-	-	-	-	-	-
<i>Training Centres</i>	-	-	-	-	-	-	-	-
<i>Manufacturing Plant</i>	-	-	-	-	-	-	-	-
<i>Depots</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
<i>Staff Housing</i>	-	-	-	-	-	-	-	-
<i>Social Housing</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-

Licences and Rights		-	-	-	-	-	-	-	-	-
<i>Water Rights</i>		-	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>		-	-	-	-	-	-	-	-	-
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-	-	-
<i>Unspecified</i>		-	-	-	-	-	-	-	-	-
Computer Equipment		-	320	-	-	61	160	99	62.1%	-
Computer Equipment		-	320	-	-	61	160	99	62.1%	-
Furniture and Office Equipment		-	115	-	-	-	58	58	100.0%	-
Furniture and Office Equipment		-	115	-	-	-	58	58	100.0%	-
Machinery and Equipment		-	240	-	-	14	120	106	88.5%	-
Machinery and Equipment		-	240	-	-	14	120	106	88.5%	-
Transport Assets		-	-	-	-	-	-	-		-
Transport Assets		-	-	-	-	-	-	-		-
Libraries		-	-	-	-	-	-	-		-
Libraries		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Total Capital Expenditure on new assets	1	-	77 512	-	(4 807)	17 782	38 756	20 974	54.1%	-

NC452 Ga-Segonyana - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
-										
Infrastructure		-	32 310	-	-	-	16 155	16 155	100.0%	-
Roads Infrastructure		-	8 099	-	-	-	4 050	4 050	100.0%	-
Roads		-	8 099	-	-	-	4 050	4 050	100.0%	
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	1 166	-	-	-	583	583	100.0%	-
Drainage Collection								-		
Storm water Conveyance		-	1 166	-	-	-	583	583	100.0%	
Attenuation								-		
Electrical Infrastructure		-	6 884	-	-	-	3 442	3 442	100.0%	-
Power Plants								-		
HV Substations		-	6 884	-	-	-	3 442	3 442	100.0%	
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		
MV Switching Stations								-		
MV Networks								-		
LV Networks								-		
Capital Spares								-		
Water Supply Infrastructure		-	14 013	-	-	-	7 006	7 006	100.0%	-
Dams and Weirs								-		
Boreholes								-		
Reservoirs								-		
Pump Stations								-		
Water Treatment Works								-		

<i>Bulk Mains</i>									
<i>Distribution</i>	-	14 013	-	-	-	7 006	7 006	100.0%	
<i>Distribution Points</i>									
<i>PRV Stations</i>									
<i>Capital Spares</i>									
Sanitation Infrastructure	-	2 147	-	-	-	1 074	1 074	100.0%	-
<i>Pump Station</i>	-	2 147	-	-	-	1 074	1 074	100.0%	
<i>Reticulation</i>									
<i>Waste Water Treatment Works</i>									
<i>Outfall Sewers</i>									
<i>Toilet Facilities</i>									
<i>Capital Spares</i>									
Solid Waste Infrastructure	-	-	-	-	-	-	-		-
<i>Landfill Sites</i>									
<i>Waste Transfer Stations</i>									
<i>Waste Processing Facilities</i>									
<i>Waste Drop-off Points</i>									
<i>Waste Separation Facilities</i>									
<i>Electricity Generation Facilities</i>									
<i>Capital Spares</i>									
Rail Infrastructure	-	-	-	-	-	-	-		-
<i>Rail Lines</i>									
<i>Rail Structures</i>									
<i>Rail Furniture</i>									
<i>Drainage Collection</i>									
<i>Storm water Conveyance</i>									
<i>Attenuation</i>									
<i>MV Substations</i>									
<i>LV Networks</i>									
<i>Capital Spares</i>									
Coastal Infrastructure	-	-	-	-	-	-	-		-
<i>Sand Pumps</i>									
<i>Piers</i>									
<i>Revetments</i>									
<i>Promenades</i>									

<i>Capital Spares</i>							-		
Information and Communication Infrastructure	-	-	-	-	-	-	-		-
<i>Data Centres</i>							-		
<i>Core Layers</i>							-		
<i>Distribution Layers</i>							-		
<i>Capital Spares</i>							-		
Community Assets	-	781	-	-	-	390	390	100.0%	-
Community Facilities	-	781	-	-	-	390	390	100.0%	-
<i>Halls</i>							-		
<i>Centres</i>							-		
<i>Crèches</i>							-		
<i>Clinics/Care Centres</i>							-		
<i>Fire/Ambulance Stations</i>							-		
<i>Testing Stations</i>							-		
<i>Museums</i>							-		
<i>Galleries</i>							-		
<i>Theatres</i>							-		
<i>Libraries</i>	-	781	-	-	-	390	390	100.0%	-
<i>Cemeteries/Crematoria</i>							-		
<i>Police</i>							-		
<i>Parks</i>							-		
<i>Public Open Space</i>							-		
<i>Nature Reserves</i>							-		
<i>Public Ablution Facilities</i>							-		
<i>Markets</i>							-		
<i>Stalls</i>							-		
<i>Abattoirs</i>							-		
<i>Airports</i>							-		
<i>Taxi Ranks/Bus Terminals</i>							-		
<i>Capital Spares</i>							-		
Sport and Recreation Facilities	-	-	-	-	-	-	-		-
<i>Indoor Facilities</i>							-		
<i>Outdoor Facilities</i>							-		
<i>Capital Spares</i>							-		

Heritage assets	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating									
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Non-revenue Generating									
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Other assets	-	445	-	-	-	223	223	100.0%	-
Operational Buildings									
<i>Municipal Offices</i>		445				223	223	100.0%	
<i>Pay/Enquiry Points</i>									
<i>Building Plan Offices</i>									
<i>Workshops</i>									
<i>Yards</i>									
<i>Stores</i>									
<i>Laboratories</i>									
<i>Training Centres</i>									
<i>Manufacturing Plant</i>									
<i>Depots</i>									
<i>Capital Spares</i>									
Housing									
<i>Staff Housing</i>									
<i>Social Housing</i>									
<i>Capital Spares</i>									
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
Intangible Assets	-	-	-	-	-	-	-	-	-

Servitudes										
Licences and Rights										
<i>Water Rights</i>										
<i>Effluent Licenses</i>										
<i>Solid Waste Licenses</i>										
<i>Computer Software and Applications</i>										
<i>Load Settlement Software Applications</i>										
<i>Unspecified</i>										
Computer Equipment										
Computer Equipment										
Furniture and Office Equipment										
Furniture and Office Equipment										
Machinery and Equipment										
Machinery and Equipment										
Transport Assets										
Transport Assets										
Libraries										
Libraries										
Zoo's, Marine and Non-biological Animals										
Zoo's, Marine and Non-biological Animals										
Total Depreciation	1									

9. Implementation of Performance Management System at Ga-Segonyana Local Municipality

Section 39 of the Municipal Systems Act 32 of 2000 requires municipalities to manage the development of the municipality's Performance Management System (PMS); assign responsibilities in regard to the Municipal Manager and submit the proposed system to the Municipal Council for adoption. This has been achieved with adoption of the 2017/2018 Performance Management Policy Framework and the 2017/2018 Service Delivery and Budget Implementation Plan (SDBIP) for monitoring and reviewing performance.

It must be noted that the municipality received and qualified audit opinion with improvements on the matters of emphasis compared to the previous year. The AG's report on performance managements had still lots of issues and findings to be corrected moving forward. A detailed report on the AG's findings is attached as part of the 2016/2017 Annual Report

10. Service Delivery Performance Assessment

One of the key functions of a PMS is to serve as an early warning system to indicate gaps in the level of service delivery to the community. It is therefore imperative that especially the process of regular monitoring, measurements and reviews are executed to timeously identify those areas which performance levels are to be found below satisfactory.

11. Municipal Performance Review

During the Mid-Year Performance Review Session, the following areas of concerns were picked up;

1. The municipality has a cash-flow problem which impacts negatively service delivery performance
2. Late payment of service providers also affects service delivery performance negatively
3. insufficient evidence delays the process of finalising quarterly performance reports
4. Late submission of quarterly reports and POE delays the process of completing performance reports
5. Measures needs to be taken to improve performance in the following departments/units.

 Communication unit

 Human Resource Management unit






 Political Office

 Infrastructure Services

It was concluded the municipality will adjust and review its SDBIP and budget for 2017/2018 financial year.

During the review session, all directors presented to the municipal manager on whether targets are being achieved, what are the reasons for targets not being achieved and where applicable and corrective measures or actions that may be necessary. It was concluded the municipality will adjust and review its SDBIP and budget for 2017/2018 financial year.

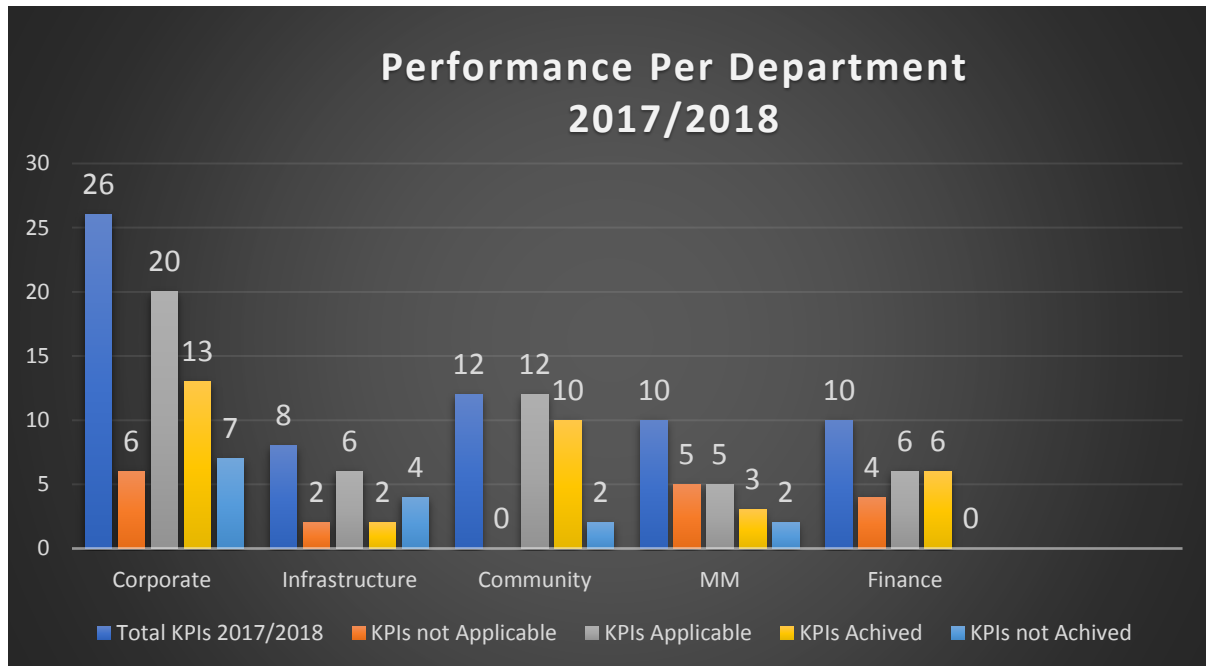
The performance assessment report is based on the analysed and evaluated information through a process of whereby information of the key performance area, objectives, and key performance indicators reflect in the Integrated Development Plan Objectives of the Municipality for 2017/2018 financial year. Institutional and departmental performance of Ga-Segonyana Local Municipality is based on the SDBIP, The SDBIP of the Municipality comprises of five Key Performance Areas (KPA) from Local Government Strategic Agenda and aligned to our IDP cluster approach, these are;

-  Municipal Institutional Transformation and Organisational Development
-  Basic Service Delivery and Infrastructure Development
-  Local Economic Development
-  Financial Viability and Accountability
-  Good Governance and Public Participation

12. Municipal Performance Assessment per KPA

Key Performance Area	Total Key Performance Indicators	Key Performance Indicators Applicable	Key performance Indicators NOT applicable	Achieved Key Performance Indicator	Key Performance Indicators Not Achieved
Municipal Institutional Transformation and Organisational Development	11	6	5	5	1
Basic Service Delivery and Infrastructure Development	19	17	2	11	6
Local Economic Development	10	6	4	6	0
Financial Viability and Accountability	6	6	0	6	0
Good Governance and Public Participation	20	14	6	8	6
	66	49	17	36	13
				73%	27%

13. Municipal Performance Assessment per Department



14. Key Performance Indicators not achieved (Mid-Year Period)

14.1 Corporate Services

- ✚ HR Strategy was not reviewed and submitted to Council for approval by September 2017
- ✚ Number of LED related policies submitted to council for approval by September 2018 (2 Incentive policy, SMME support policy) policies reviewed and changed
- ✚ Number of external newsletters developed by end of September 2017
- ✚ Number of Imbizo’s held by end of June 2018
- ✚ Number of special programmes reports submitted to the Mayor by June 2018 (gender and elderly programme)
- ✚ Number of report on functional ward committee submitted to the Speaker by end of June 2018 (non-submission report detailing the functionality of ward 1,2,3,5,6,8,10,12,13,14)

14.2 Infrastructure Services

- ✚ Number of KM of access road surfaced/paved by June 2018
- ✚ Number of new households provided with access to basic level of sanitation by the end of June 2018

- ✚ Laboratory Reports on of general sampling of effluent at waste water treatment plant conducted by June 2018
- ✚ Laboratory reports for water quality samples taken at source at point of use by end of June 2018

14.3 Community Services

- ✚ Number of disaster prevention awareness campaigns held by June 2018
- ✚ Reports on number of activities on maintenance of sports grounds by end of June 2018

14.4 Office of the Municipal Manager

- ✚ KPI 64 Individual Performance Assessments conducted with senior managers by June 2018
- ✚ Number of Audit Committee reports submitted to council by end of June 2018

Finance department Achieved all key performance indicators applicable for the period


15. Issues Raised in the 2016/2017 Annual Report

Action	Progress to date
ensure that performance evaluations are carried out as per the performance agreements and that the performance evaluations are monitored	Performance Evaluation of Senior Managers to be conducted by March 2018
Management should design and implement effective internal controls to ensure integrity of the financial information. (3. Employees' performance was not monitored. 6.No process in place to reward and retain employees who are performing well.)	3.1st quarter and 2nd quarter performance reports and evidence from finance, MMs office and Technical ready to assess individual's performance for 1st and 2nd quarter 6.PMS Policy Framework covers rewards for employees who are performing well.
The indicators should be well-defined to be relevant to ensure it measures the output (activities) and not the inputs. Furthermore, should the activities be clear and specific and link to the goals of the division.	Amendments were made in the 2017/2018 SDBIP and some of the KPIs were removed.
Indicators should be re-developed to measure output of capital projects e.g. percentage projects completed as planned.	1st quarter and 2nd Quarter reports on performance of MIG capital projects available

Action	Progress to date
Policies and procedures in this regard are not finalised yet.	PMS policy framework and SDBIP in place. Still to develop systems of descriptions per KPIs by March 2018
Performance management System which is currently being developed should be finalised and implemented.	2017/2018 PMS Policy Framework Developed
Roles and responsibilities for ensuring data integrity and quality assurance should be clearly documented and communicated to all relevant staff.	Roles and Responsibilities of stakeholders in the Operation and Management of the Performance Management System included the PMS Policy Framework
The system and process for the monitoring, measurement and review of performance should be designed in a manner that enables the municipality to detect early indications of under-performance	1st and 2nd quarter performance reports assessed and monitored 2.Reporting progress on implementing corrective measures for none-achieved targets 3.Mid-Year Performance Review to be conducted on the 22 of January 2018
The Mid-Year Performance report should take into account the municipality's annual report for the past year and progress on resolving problems identified in the annual report.	Progress on resolving problems identified in the annual report included in the mid-year performance report
The Municipality should prepare an SOP addressing each indicator and following the "SMART" criteria. In the SOP they should have measurable targets and well-defined indicators.	SOP Template developed by February 2018
Target should be specific and not relate to following year. (number of new community halls" target is not specific or measurable i.e. "1 to start in the next financial year (next quarter)"	Reviewed KPI to Construction of 595 m2 seven miles community hall which has 3rd and 4th quarter targets
Indicator 145 Number of households provided with full waterborne services not specific and relevant "Target cannot be set as it depends on applications received" cannot be measured	KPI Changed to reports on number of households provided with full waterborne by June 2018

16. Service delivery targets and performance indicators set in the SDBIP

The following information indicates performance of the institution per key performance area, targets that are met, not met and the ones that are no applicable in the reporting period (mid-term).

 Mid-Year Performance Report											
Development Priorities	Strategic goals/Objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
KPA 1: Municipal Transformation and Institutional Development											
Employee Awareness	To attract, develop and retain human capital	None	2 employee wellness campaigns conducted by June 2018	<u>KPI 1</u> Number of employee wellness campaigns conducted by June 2018	R 300 000.00	R 51 800	1 Employee wellness campaigns conducted	1 employee awareness campaign conducted on the 15 th of September 2017			Programme and attendance register
		Approved 2015/2016 HR Strategy	HR Strategy reviewed and submitted to Council by the end of September 2017	<u>KPI 2</u> HR Strategy reviewed and submitted to Council by the end of September 2017	Operational	Operational	HR Strategy reviewed and submitted to Council for approval	Draft HR strategy developed	Canvassing inputs from Departments and LLF before it is submitted to council	HR strategy to be submitted to council for approval in the 3rd quarter	Draft HR Strategy
Human Resource Management		1 Employment Equity Report submitted to by Department of Labour January 2017	Employment Equity report submitted to Department of Labour by end of January 2018	<u>KPI 3</u> Employment Equity report submitted to Department of Labour by end of January 2018	Operational	Operational	N/A. Target planned in the third quarter				



Mid-Year Performance Report

Development Priorities	Strategic goals/Objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 1: Municipal Transformation and Institutional Development

Organisational Development	To attract, develop and retain human capital	Approved Organogram by June 2017	Organogram reviewed and submitted to council for approval by June 2018	<u>KPI 4</u> Organogram reviewed and submitted to council for approval by June 2018	Operational	Operational	NA. Target planned in the fourth quarter				
Information Communications Technology		2 ICT policies reviewed by June 2017	2 ICT Policies reviewed by June 2018	<u>KPI 5</u> Number of ICT policies reviewed by June 2018	Operational	Operational	NA. Target planned in the fourth quarter				
Human Resource Management		8 policies submitted to council by June 2017	8 policies submitted to council for approval by end of June 2018	<u>KPI 6</u> Number of Policies submitted to council for approval by end of June 2018	Operational	Operational	NA. Target planned in the fourth quarter				
		4 labour forum meeting held by June 2017	4 Labour Forum meetings held by June 2018	<u>KPI 7</u> Number of Labour Forum meetings held by June 2018	Operational	Operational	2 Labour Forum meetings held	2 meeting held on	None	None	Minutes, agenda and attendance register.
		4 reports on disciplinary cases finalized internally within 90 days and submitted to the Accounting Officer by June 2017	4 reports on disciplinary cases finalised internally within 90 days and submitted to the Accounting Officer by end of June 2018	<u>KPI 8</u> Number of reports on disciplinary cases finalised internally within 90 days submitted to the Accounting Officer by end of June 2018	Operational	Operational	2 reports on disciplinary cases finalised internally within 90 days submitted to the Accounting Officer	1 report on disciplinary cases finalised internally within 90 days submitted to the Accounting Officer	None	none	1 reports on disciplinary cases finalised internally within 90 days submitted to the Accounting Officer



Mid-Year Performance Report

Development Priorities	Strategic goals/Objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 1: Municipal Transformation and Institutional Development

Human Resource Management	To attract, develop and retain human capital	4 reports on grievance cases finalised within 30 working days submitted to the Accounting Officer by June 2017	4 reports on grievance cases finalised within 30 working days submitted to the Accounting Officer by June 2018	<u>KPI 9</u> Number of reports on grievance cases finalized within 30 working days submitted to the Accounting Officer by June 2018	Operational	Operational	2 reports on grievance cases finalised within 30 working days submitted to the Accounting Officer	2 reports on grievance cases finalised within 30 working days submitted to the Accounting Officer	None	none	2 reports on grievance cases finalised within 30 working days submitted to the Accounting Officer
		None	4 evacuation training sessions conducted by June 2018	<u>KPI 10</u> Number of Evacuation training sessions conducted by June 2018	Operational	Operational	2 Evacuation training sessions conducted	2 Evacuation training sessions conducted on the 14 th of July and on the 1 st of December 2017	none	none	Programme and attendance register
Skills Development	To attract, develop and retain human capital	Workplace Skills Plans developed and submitted to the Department of Labour and LGSETA by end of April 2017	Workplace Skills Plans developed and submitted to the Department of Labour and LGSETA by end of April 2018	<u>KPI 11</u> Workplace Skills Plans developed and submitted to the Department of Labour and LGSETA by end of April 2018	Operational	Operational	NA. Target planned in the fourth quarter				



Mid-Year Performance Report

Development Priorities	Strategic goals/objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 2: Basic Service Delivery and Infrastructure Development

Land Site Development	To develop and maintain infrastructure and community services	60 residential sites developed (service with water, sanitation connection) by end of June 2017	60 residential sites developed (service with water, sanitation connection) by end of June 2018	<u>KPI 12</u> Number of residential sites developed (service with water, sanitation connection) by end of June 2018	R 2 500 000.00	0.00	NA. Target planned in the third quarter				
Road management and maintenance		3km of tarred road resealed by end of June 2017	3km of tarred road resealed by end of June 2018	<u>KPI 13</u> Number KM of tarred roads resealed by end of June 2018	R 3 000 000.00	0.00	N/A. Target planned in the third and fourth quarter				
		6.45km of access road surfaced/paved by June 2017	6.45km of access road surfaced/paved by June 2018	<u>KPI 14</u> Number of KM of access road surfaced/paved by June 2018	R 36 096 822.52	R 20 714 608.52	4.955km access road surfaced/paved	1.30km paved road	Struggled to have water for construction which delayed the project and also project delayed to none - performance by the contractor	The contractor is continuing with construction, being monitored closely to ensure achievement of target by end of June	A detailed report on 1.30km access road surfaced/paved
Access to basic level of sanitation		4 reports of number of households provided with full water borne by June 2017	4 reports of number of households provided with full water borne by June 2018	<u>KPI 15</u> Number of reports for new households provided with full water borne by June 2018	R 0.00	R 0.00	2 reports on number of households provides with water borne submitted	2 reports on number of households provides with water borne submitted	None	none	2 reports on number of households provides with water borne submitted



Mid-Year Performance Report

Development Priorities	Strategic goals/objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 2: Basic Service Delivery and Infrastructure Development

Quality Water Management	To develop and maintain infrastructure and community services	400 new households provided with access to basic level of sanitation by end of June 2017	400 new households provided with access to basic level of sanitation by end of June 2018	KPI 16 Number of new households provided with access to basic level of sanitation by the end of June 2018	R 8 361 057.59	R7 524 862.87	400 happy letters of households provided with access to basic level of sanitation	283 happy letters of households provided with access to basic level of sanitation	Hard rock, 200 units were splinted in ward 10 and 3, contractor completed 44 unit in ward 10.	For the municipality to purchase Drilling machines needed to break hard rocks	Happy letters of households provided with access to basic level of sanitation
		12 laboratory reports on effluent at waste water treatment plants conducted by June 2017	12 laboratory reports on effluent at waste water treatment plants conducted by June 2018	KPI 17 Laboratory Reports on of general sampling of effluent at waste water treatment plant conducted by June 2018	R 43 000.00	R 0.00	6 reports for sampling of effluent at waste water treatment	(4 reports for sampling of effluent at waste water treatment	None payment to service provider due to non-compliance to SCM requirements	A new service provider has been appointed on a long-term basis.	10 laboratory reports
		12 laboratory reports for quality samples taken at point of use by end of June 2017	12 laboratory reports for quality samples taken at point of use by end of June 2018	KPI 18 Laboratory reports for water quality samples taken at source at point of use by end of June 2018	R 60 000.00	R 0.00	6 laboratory reports for quality samples taken at source	100% 4 laboratory reports for quality samples taken at source)	None payment to service provider due to non-compliance to SCM requirements	A new service provider has been appointed on a long-term basis.	10 laboratory reports
Disaster Management		60 Disaster inspections conducted by June 2017	40 Disaster assessments conducted by June 2018	KPI 19 Number of Disaster assessment conducted by June 2018	Operational	Operational	20 Disaster assessments conducted	138 Disaster assessments conducted	None	None	Disaster inspection certificates report



Mid-Year Performance Report

Development Priorities	Strategic goals/objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 2: Basic Service Delivery and Infrastructure Development

Disaster Management	To develop and maintain infrastructure and community services	4 prevention disaster awareness campaigns held by June 2017	4 prevention disaster awareness campaigns held by June 2018	<u>KPI 20</u> Number of disaster prevention awareness campaigns held by June 2018	Operational	Operational	2 disaster prevention awareness campaign held	Target not achieved	Supporting documents/ evidence could not be provided to support performance reported	evidence to be provided in the 3rd quarter	Photos 1 disaster prevention campaign held
Fire Service Management		8 prevention fire inspections conducted by June 2017	4 prevention fire inspections conducted held by June 2018	<u>KPI 21</u> Number of fire inspections conducted by June 2018	Operational	Operational	2 fire inspections conducted	10 fire inspections conducted	None	None	Fire inspection reports
		8 fire prevention awareness by June 2017	8 fire prevention awareness by June 2018	<u>KPI 22</u> Number of fire prevention awareness campaigns held by June 2018	Operational	Operational	4 fire prevention awareness campaigns held	5 fire prevention awareness campaigns held	None	None	Agenda and attendance register
Community Services		32 library campaigns conducted by end of June 2017	32 library campaigns conducted by end of June 2018	<u>KPI 23</u> Number of library campaigns conducted by end of June 2018	R 20 000.00	R 54 387.50	16 library campaigns conducted	16 library campaigns conducted	None	None	Agenda, attendance register
		40 holiday programs	64 holiday programs held by June 2018	<u>KPI 24</u> Number of library holiday programs held by June 2018			32 holiday programs held	32 library campaigns conducted	None	None	Attendance registers, pictures and programs
Road and Safety		12 road blocks conducted by end of June 2017	12 road blocks conducted by end of June 2018	<u>KPI 25</u> Number of road blocks conducted by end of June 2018	Operational	Operational	6 of road blocks conducted	7 of road blocks conducted	None	None	Warrants and road blocks schedules



Mid-Year Performance Report

Development Priorities	Strategic goals/objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 2: Basic Service Delivery and Infrastructure Development

Community Services	To develop and maintain infrastructure and community services	4 reports on activities on maintenance of sports grounds by end of June 2017	4 reports of activities on maintenance of sports grounds by end of June 2018	<u>KPI 26</u> Reports on number of activities on maintenance of sports grounds by end of June 2018	Operational	Operational	2 reports on number of activities on maintenance of sports grounds	1 report on number of activities on maintenance of sports grounds	Supporting documents/ evidence could not be provided to support performance reported	to collect evidence from the volunteer who was conducting the campaign	1
Refuse Removal		14000 of households in wards 1, 3 and 13 with access to minimum standard of refuse removal by end of June 2017	12480 of households in wards 1, 3 and 13 with access to minimum standard of refuse removal by end of June 2018	<u>KPI 27</u> Number of households in wards 1, 3 and 13 with access to minimum standard of refuse removal by end of June 2017	Operational	Operational	12480 households in wards 1, 3 and 13 with access to minimum standard of refuse removal	13386 Households in Wards 1,3 and 13 with access to minimum standard of refuse removal	None	none	Control levy Sheets
Community Services		4 waste awareness campaigns held by June 2017	4 waste awareness campaigns held by June 2018	<u>KPI 28</u> Number of waste awareness campaigns held by June 2018	Operational	Operational	2 waste awareness campaigns held	2 waste awareness campaign conducted at Kagung and Maruping Community hall	None	None	Attendance register and photos
		4 clean-up campaigns conducted by June 2017	4 clean-up campaigns conducted by June 2018	<u>KPI 29</u> Number of clean-up campaigns conducted by June 2018	Operational	Operational	2 clean-up campaigns conducted	3 clean-up campaigns conducted	None	None	Public notices and attendance register



Mid-Year Performance Report

Development Priorities	Strategic goals/objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 2: Basic Service Delivery and Infrastructure Development

Security services	To develop and maintain infrastructure and community services	4 security risk assessments conducted by June 2017	4 security risk assessments conducted by June 2018	<u>KPI 30</u> Number of security risk assessments conducted by June 2018	Operational	Operational	2 security risk assessment conducted	2 security risk assessment conducted	None	none	2 security risk assessments reports
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Mid-Year Performance Report

Development Priorities	Strategic goals/objective	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 3 Financial Viability and Accountability

Financial viability and Accountability	To enhance revenue and financial management	2 reports on asset verifications by June 2017	2 reports on asset verifications conducted by June 2018	<u>KPI 31</u> Reports on number of asset verifications conducted by June 2018	R 600 000		1 report on asset verifications conducted	1 asset verification report conducted from 11 September to 15 September 2017	None	None	1 report on asset verification	
		12 asset reconciliations reports submitted to the Municipal Manager by end of June 2017	12 asset reconciliations reports submitted to the Municipal Manager by end of June 2018	<u>KPI 32</u> Number of asset reconciliations reports submitted to the Municipal Manager by end of June 2018	Operational	operational	6 asset reconciliations reports submitted to the Municipal Manager	6 asset reconciliations reports submitted to the Municipal Manager	None	none	12 asset reconciliations	
		2 progress reports on the implementation of issues raised by AG submitted to Council by the end of June 2017	2 progress reports on the implementation of issues raised by AG submitted to Council by the end of June 2018	<u>KPI 33</u> Number of progress reports on the implementation of issues raised by AG submitted to Council by the end of June 2018	R 200 000		NA. Target planned in the third and fourth quarter.					
		12 Section (71) reports submitted to the Mayor and Provincial Treasury by end June 2017	12 Section (71) reports submitted to the Mayor and Provincial Treasury by end June 2018	<u>KPI 34</u> Number of Section (71) reports submitted to the Mayor and Provincial Treasury by end June 2018	Operational	operational	6 Section (71) reports submitted to the Mayor and PT	6 section 71 reports submitted	None	None	6 section 71 reports and acknowledgement letters from the Mayor and PT	



Mid-Year Performance Report

Development Priorities	Strategic goals/objective	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 3 Financial Viability and Accountability

Financial viability and Accountability	To enhance revenue and financial management	Annual financial Statements submitted to the Auditor General by end of August 2016	Annual financial Statements submitted to the Auditor General by end of August 2017	<u>KPI 35</u> Annual financial Statements submitted to the Auditor General by end of August 2017	R 2 900 000	R2 976 568.34	Annual financial Statements submitted to the Auditor	2016/2017 Annual Financial Statements submitted to AG on the 31 st of August 2017	None	None	A copy of the Annual Financial Statement and acknowledgement from the office of the Auditor General	
		2016/2017 budget submitted to Council for approval by end of May 2017	2017/2018 budget submitted to Council for approval by end of May 2018	<u>KPI 36</u> 2018/2019 budget submitted to Council for approval by end of May 2018	Operational	Operational	NA. Target planned in the fourth quarter					
		2016/2017 adjustment budget submitted to council for approval by end of February 2017	2017/2018 adjustment budget submitted to council for approval by end of February 2018	<u>KPI 37</u> 2017/2018 adjustment budget submitted to council for approval by end of February 2018	Operational	Operational	NA. Target planned in the fourth quarter					
		2016/2017 draft budget tabled to council by end of March 2016	2017/2018 draft budget tabled to council by end of March 2017	<u>KPI 38</u> 2018/2019 draft budget tabled to council by end of March 2018	Operational	Operational	NA. Target planned in the third quarter					



Mid-Year Performance Report

Development Priorities	Strategic goals/objective	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 3 Financial Viability and Accountability

Financial viability and Accountability	To enhance revenue and financial management	4 performance and budget reports (s52d) submitted to council by June 2017	4 performance and budget reports (s52d) submitted to council by June 2018	<u>KPI 39</u> Number of performance and budget reports (s52d) submitted to council by June 2018	Operational	operational	2 performance and budget reports (s52d) submitted to council	2 performance and budget reports (s52d) submitted to council	None	None	2 performance and budget reports and Council Resolution
		4 quarterly financial statements submitted to the Audit committee by end of June 2017	4 quarterly financial statements submitted to the Audit committee by end of June 2018	<u>KPI 40</u> Number of quarterly financial statements submitted to the Audit Committee	Budget of R400 00 added with the budget for KPI 35			2 quarterly financial statements submitted to the Audit Committee	Annual Financial Statements for the year ended 30 June 2017	None	None



Mid-Year Performance Report

Development Priorities	Strategic goals/objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
KPA 4: Local Economic Development											
Promote SMME	To create a conducive environment for prosperous business investment	4 tourism awareness campaigns held by June 2017 (required Standards for business)	4 tourism awareness campaigns held by June 2018 (required Standards for business)	<u>KPI 41</u> Number of tourism awareness campaigns held by June 2018 (required Standards for business)	R200 000.00	R 17 579.91	2 tourism awareness campaign held	3 tourism awareness campaigns were held on 01 July 2017, 29 September and on the 30 th November 2017			Programme and attendance register
		60 small business compliance inspections conducted by June 2017	60 small business compliance inspections conducted by June 2018	<u>KPI 42</u> Number of small business compliance inspections conducted by June 2018	Operational	Operational	30 small business compliance inspections conducted	17 inspections at chesanyama, 30 inspections conducted for street trading (29 with signature of trader and signature of law enforcement and 18 inspections for business trade application			Inspection Register
Local economic development		2 (Incentive policy, SMME support policy) LED related policies submitted to council for approval by end of September 2017	2 (Incentive policy, SMME support policy) LED related policies submitted to council for approval by end of September 2018	<u>KPI 43</u> Number of LED related policies submitted to council for approval by September 2018	Operational.	Operational	2 (Incentive policy, SMME support policy) submitted to council for approval	Target not achieved	Policies to be submitted to council are not the ones listed in the SDBIP	Reviewed target and moved it into the 4th quarter.	none



Mid-Year Performance Report

Development Priorities	Strategic goals/objectives	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
KPA 4: Local Economic Development											
Job Creation	To create a conducive environment for prosperous business investment	496 Jobs created through municipal capital projects by June 2017	496 Jobs created through municipal capital projects by June 2018	<u>KPI 44</u> Number of Jobs created through municipal capital projects by June 2016	R 243 000.00	R 476 550.00	205 Jobs created through municipal capital projects	229 jobs created through municipal projects	None	None	
Promote SMMEs		4 SMME training held by June 2017	4 SMME training held by June 2018	<u>KPI 45</u> Number of SMME training held by June 2018	Operational	Operational	2 SMME training held	2 SMMEs trainings conducted by the Department of Local Economic Development and by Kuriti Trading Service Providers	None	None	Programme and attendance register
		4 reports on number of visitors and revenue generated from 1 st eye	4 reports on number of visitors and revenue generated from 1 st eye by June 2018	<u>KPI 46</u> Number of reports on visitors and revenue generated from 1 st eye by June 2018	Operational	Operational	2 reports on number of visitors and revenue generated from 1 st eye	2 reports on number of visitors and revenue generated from 1 st eye	None	None	2 reports on number of visitors and revenue generated from 1 st eye



Mid-Year Performance Report

Development Priorities	Strategic goals/objective	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 5: Good governance and Public Participation

Promote Good governance and public participation	To foster participative cohesion and collaboration	Communication strategy developed by September 2017	Communication strategy approved by June 2018	<u>KPI 47</u> Communication strategy developed and approved by September 2017	Operational	Operational	Communication strategy developed and approved	Communication strategy developed and approved	None	none	Council resolution and copy of policy
		4 internal newsletters developed by end of June 2018	4 internal newsletters developed by end of June 2018	<u>KPI 48</u> Number of internal newsletters developed by end of June 2018	Operational	Operational	2 internal newsletters developed	2 internal newsletters developed	None	None	2 copies of Internal News Letter
		none	2 external newsletters developed by end of September 2017	<u>KPI 49</u> Number of external newsletters developed by end of September 2017	R65 000.00	R7 620.00	2 external newsletters developed	None			none
		40 media releases by end of June 2018	40 media releases by end of June 2018	<u>KPI 50</u> Number of media releases by end of June 2016	Operational	Operational	20 media releases	24 media releases	None	none	Copies of letterheads and media statement
		None	Public Participation Strategy developed and approved by end of June 2018	<u>KPI 51</u> Public Participation Strategy developed and approved by end of December 2018	Operational	Operational	Public participation strategy developed	Public strategy developed			Approved public participation strategy and council resolution



Mid-Year Performance Report

Development Priorities	Strategic goals/objective	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 5: Good governance and Public Participation

Promote Good governance and public participation	To foster participative cohesion and collaboration	1 Ibiza held	1 Imbizo held by end of June 2018	<u>KPI 52</u> Number of Imbizo's held by end of June 2018	R550 000.00	R 0.00	1 imbizo held	none			Programme and attendance register
		4 special programs	4 special programs report submitted to the Mayor by June 2018	<u>KPI 53</u> Number of special programs reports submitted to the Mayor by June 2018	R600 000.00	Operational (budget to be reviewed)	2 reports on special programme submitted to the Mayor	Two quarterly reports submitted detailing 5 special programs held in the 1st quarters (HIV and AIDS, Disability, Women, Youth and literacy week) and two special programs held in the 2nd quarter (women and youth)	Special programs held are not in line with what was planned in the SDBIP	To conduct elderly and gender programs as planned in the performance plan	2 reports on special programme submitted to the Mayor
Promote Good governance and public participation	To foster participative cohesion and collaboration	4 reports on functional ward committee	4 reports on functional ward committee submitted to the Speaker by end of June 2018	<u>KPI 54</u> Number of report on functional ward committee submitted to the Speaker by end of June 2018	R1 680 000.00	R 739 000.00	2 reports on functional ward committee submitted to the Speaker	1 report submitted (2nd quarter report)	None submission of reports on functionality of ward 1,2,3,5,6,8,10, 12,13,14	a memo to be drafted to the speaker and councilors stating that ward committee members are failing	2 reports on functional ward committee submitted to the Speaker



Mid-Year Performance Report

Development Priorities	Strategic goals/objective	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 5: Good governance and Public Participation

Promote Good governance and public participation	To foster participative cohesion and collaboration										to submit reports	
		4 Audit committee reports submitted to council	4 Audit committee reports submitted to council by end of June 2018	<u>KPI 55</u> Number of Audit Committee reports submitted to council by end of June 2018	Operational	Operational	2 Audit committee report submitted to council	1 audit committee report submitted to council on the 30th of November 2017			Copy of the audit report and council resolution	
		4 council meetings held	4 council meetings held by June 2018	<u>KPI 56</u> Number of council meeting held by June 2018	Operational	Operational	2 council meeting held	2 council meeting held	None	None	Agenda, minutes and attendance register	
		Final IDP submitted and approved of May 2018	Final IDP submitted and approved by council by the end of May 2018	<u>KPI 57</u> Final IDP submitted and approved by council by the end of May 2018	Operational	Operational	N/A. Target planned in the fourth quarter					
		Draft IDP tabled to council by end of March 2017	Draft IDP tabled to council by end of March 2018	<u>KPI 58</u> Draft IDP tabled to council by end of March 2018	R 540 000.00	0.00	N/A. The target is planned in the third quarter					
		4 IDP rep forums held	4 IDP Rep forums meetings held by June 2018	<u>KPI 59</u> Number of IDP Rep forum meetings held by June 2018			2 IDP rep forum meeting held	2 meetings held on the 12 September and 22 November 2017	None	None	Agenda, minutes and attendance register	



Mid-Year Performance Report

Development Priorities	Strategic goals/objective	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
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KPA 5: Good governance and Public Participation

Promote Good governance and public participation	To foster participative cohesion and collaboration	4 IDP Steering committee meetings held	2 IDP steering committee meetings held by June 2018	<u>KPI 60</u> Number of steering committee meetings held by June 2018			2 IDP steering committee meeting held	2 meetings held on the 11 of September and 20 November 2017	None	None	Agenda, minutes and attendance register
		IDP/PMS/Budget process plan approved by council by end of June 2017	IDP/PMS/Budget process plan approved by council by end of June 2018	<u>KPI 61</u> IDP/PMS/Budget process plan approved by council by end of June 2018	Operational	Operational	N/A. Target planned in the fourth quarter				
		6 By-Laws Submitted to council for approval by June 2017	6 By-Laws Submitted to council for approval by June 2018	<u>KPI 62</u> Number of by-laws gazetted and submitted to council for approval by end of June 2018	R3 000 00.00	R 0.00	N/A. Target planned in the fourth quarter				
		Approved 2015/2016 Annual Report	Final Annual Report submitted to council by end of January 2018	<u>KPI 63</u> Final Annual Report submitted to council by end of Jan 2018	Operational	operational	N/A. Target planned in the third quarter				
		None	4 performance assessments conducted with senior managers by June 2018	<u>KPI 64</u> Individual Performance Assessments conducted with senior managers by June 2018	Operational	operational	1 individual performance assessment conducted	None			Assessment of senior managers to be conducted by end of March 2018
Promote Good governance											



Mid-Year Performance Report

Development Priorities	Strategic goals/objective	Baseline 2017/2018	Annual Performance Target 2017/2018	Key Performance Indicators	2017/2018 Annual Budget	Actual Expenditure	Mid-Year Target	Actual Performance	Reasons for not achieving target	Actions to be taken	Portfolio of Evidence
KPA 5: Good governance and Public Participation											
and public participation	To foster participative cohesion and collaboration	5 performance agreements	Performance agreements signed by senior managers by June 2017	<u>KPI 65</u> Performance agreements signed by senior managers by June 2017	Operational	Operational	5 Performance agreements signed by senior managers	5 Performance agreements signed by senior managers	none	none	Copy of Performance agreements signed by all director
		1 section 72 Report	Section 72 Report submitted to the Mayor by January 2018	<u>KPI 66</u> Section 72 Report submitted to the Mayor by January 2018	Operational	operational	N/A. Target planned in the third quarter				

17 Conclusions

The overall score institutional performance is at 71%. There is a challenge of no consistency when submitting quarterly reports as most departments in the institution submit reports and portfolio of evidence late. This results to the assessments of reports being continuously changing.

18. General Recommendations by the Municipal Manager

that the mid-year budget and performance assessment report and the recommendations contained therein be noted for preparation of an adjustment for the 2017/2018 financial year

that the 2017/2018 SDBIP be reviewed and submitted to council